

# BOSTON OMAHA CORP

## FORM 10-Q (Quarterly Report)

Filed 11/12/19 for the Period Ending 09/30/19

Address	1411 HARNEY ST. SUITE 200 OMAHA, NE, 68102
Telephone	857-256-0079
CIK	0001494582
Symbol	BOMN
SIC Code	6510 - Real Estate Operators (No Developers) and Lessors
Industry	Advertising & Marketing
Sector	Consumer Cyclical
Fiscal Year	12/31

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

(MARK ONE)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended September 30, 2019

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-38113

**BOSTON OMAHA CORPORATION**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**27-0788438**  
(I.R.S. Employer Identification No.)

**1411 Harney St., Suite 200, Omaha, Nebraska 68102**  
(Address of principal executive offices, Zip Code)

**(857) 256-0079**  
(Registrant's telephone number, including area code)

Securities registered under Section 12(b) of the Exchange Act:

Title of Class	Trading Symbol	Name of Exchange on Which Registered
Class A common stock, \$0.001 par value per share	BOMN	The Nasdaq Stock Market LLC (NASDAQ Capital Market)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input checked="" type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input checked="" type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 22,323,772 shares of Class A common stock and 1,055,560 shares of Class B common stock as of November 11, 2019.

**BOSTON OMAHA CORPORATION**  
**QUARTERLY REPORT ON FORM 10-Q**  
**FOR THE PERIOD ENDED SEPTEMBER 30, 2019**  
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*References in this Quarterly Report on Form 10-Q to “the Company,” “our Company,” “we,” “us,” “our” and “Boston Omaha” refer to Boston Omaha Corporation and its consolidated subsidiaries, unless otherwise noted.*

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Financial Statements  
Unaudited**

**For the Nine Months Ended September 30, 2019 and 2018**

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Balance Sheets  
Unaudited**

**ASSETS**

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 9,622,876	\$ 17,105,072
Restricted cash	405,335	1,038,767
Accounts receivable, net	5,377,949	4,464,444
Interest receivable	480,392	33,552
Short-term investments	6,371,919	6,251,064
Marketable equity securities	52,866,683	-
U. S. Treasury securities available for sale	75,095,227	86,845,386
Funds held as collateral assets	1,952,270	-
Prepaid expenses	1,488,461	2,823,654
	<u>153,661,112</u>	<u>118,561,939</u>
Total Current Assets	153,661,112	118,561,939
<b>Property and Equipment, net</b>	36,737,197	41,702,155
<b>Other Assets:</b>		
Goodwill	105,757,891	98,685,795
Intangible assets, net	33,096,780	37,032,534
Investments	43,325,220	32,381,686
Investments in unconsolidated affiliates	614,593	568,713
Funds held as collateral assets	-	973,674
Deferred policy acquisition costs	2,430,004	1,412,248
Right of use assets	50,251,439	-
Other	240,243	875,777
	<u>235,716,170</u>	<u>171,930,427</u>
Total Other Assets	235,716,170	171,930,427
Total Assets	<u>\$ 426,114,479</u>	<u>\$ 332,194,521</u>

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Balance Sheets (Continued)  
Unaudited**

**LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST, AND STOCKHOLDERS' EQUITY**

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
<b>Current Liabilities:</b>		
Accounts payable and accrued expenses	\$ 4,880,530	\$ 3,550,856
Short-term payables for business acquisitions	35,620	2,000,610
Lease liabilities	3,520,592	-
Funds held as collateral	1,952,270	973,674
Unearned premiums	8,664,521	4,935,310
Current maturities of long-term debt	287,139	-
Deferred revenue	1,317,493	975,690
<b>Total Current Liabilities</b>	<b>20,658,165</b>	<b>12,436,140</b>
<b>Long-term Liabilities:</b>		
Asset retirement obligations	1,992,799	1,824,419
Lease liabilities	45,177,722	-
Long-term debt, less current maturities	17,772,861	-
Other long-term liabilities	398,750	1,316,000
Deferred tax liability	57,000	57,000
<b>Total Liabilities</b>	<b>86,057,297</b>	<b>15,633,559</b>
<b>Redeemable Noncontrolling Interest</b>	<b>1,864,861</b>	<b>1,345,578</b>
<b>Stockholders' Equity:</b>		
Preferred stock, \$.001 par value, 1,000,000 shares authorized, 0 shares issued and outstanding	-	-
Class A common stock, \$.001 par value, 38,838,884 shares authorized, 22,316,372 and 21,029,324 shares issued and outstanding, respectively	22,316	21,029
Class B common stock, \$.001 par value, 1,161,116 shares authorized, 1,055,560 shares issued and outstanding	1,056	1,056
Additional paid-in capital	364,051,708	335,518,323
Accumulated deficit	(25,882,759)	(20,325,024)
<b>Total Stockholders' Equity</b>	<b>338,192,321</b>	<b>315,215,384</b>
<b>Total Liabilities, Redeemable Noncontrolling Interest, and Stockholders' Equity</b>	<b>\$ 426,114,479</b>	<b>\$ 332,194,521</b>

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Operations  
Unaudited**

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2019	2018	2019	2018
<b>Revenues:</b>				
Billboard rentals, net	\$ 7,182,884	\$ 3,753,795	\$ 21,113,266	\$ 7,003,254
Premiums earned	3,065,490	814,944	7,435,389	1,799,293
Insurance commissions	442,824	793,934	1,200,927	2,310,802
Investment and other income	131,610	30,845	323,512	92,872
<b>Total Revenues</b>	<b>10,822,808</b>	<b>5,393,518</b>	<b>30,073,094</b>	<b>11,206,221</b>
<b>Costs and Expenses:</b>				
Cost of billboard revenues (exclusive of depreciation and amortization)	2,857,680	1,432,787	8,333,967	2,998,408
Cost of insurance revenues (exclusive of depreciation and amortization)	2,025,320	646,231	4,742,025	1,123,767
Employee costs	3,109,483	2,029,254	8,953,935	5,735,278
Professional fees	944,862	955,042	3,005,543	2,375,417
General and administrative	1,445,859	1,121,930	4,933,960	2,822,145
Amortization	3,656,612	1,608,708	9,361,736	3,059,948
Depreciation	463,410	469,163	2,167,815	1,104,570
Loss on disposition of assets	2,760	-	28,293	81,857
Bad debt expense	72,767	32,023	226,422	46,538
Accretion	33,154	3,436	99,086	9,431
<b>Total Costs and Expenses</b>	<b>14,611,907</b>	<b>8,298,574</b>	<b>41,852,782</b>	<b>19,357,359</b>
<b>Net Loss from Operations</b>	<b>(3,789,099)</b>	<b>(2,905,056)</b>	<b>(11,779,688)</b>	<b>(8,151,138)</b>
<b>Other Income (Expense):</b>				
Interest income	1,266,731	459,821	2,431,923	1,551,767
Dividend income	315,897	-	315,897	-
Equity in income of unconsolidated affiliates	159,564	117,395	323,333	502,486
Unrealized gain on securities	2,813,544	13,419	2,864,060	126,722
Gain on disposition of investments	7,565	389,947	432,409	335,214
Interest expense	(106,597)	-	(106,597)	(1,804)
<b>Net Income (Loss) Before Income Taxes</b>	<b>667,605</b>	<b>(1,924,474)</b>	<b>(5,518,663)</b>	<b>(5,636,753)</b>
Income tax (provision) benefit	-	-	-	-
<b>Net Income (Loss)</b>	<b>667,605</b>	<b>(1,924,474)</b>	<b>(5,518,663)</b>	<b>(5,636,753)</b>
Noncontrolling interest in subsidiary (income) loss	(32,606)	(6,567)	(39,072)	38,233
<b>Net Income (Loss) Attributable to Common Stockholders</b>	<b>\$ 634,999</b>	<b>\$ (1,931,041)</b>	<b>\$ (5,557,735)</b>	<b>\$ (5,598,520)</b>
<b>Basic and Diluted Net Income (Loss) per Share</b>	<b>\$ 0.03</b>	<b>\$ (0.09)</b>	<b>\$ (0.25)</b>	<b>\$ (0.29)</b>
<b>Basic and Diluted Weighted Average Class A and Class B Common Shares Outstanding</b>	<b>22,798,738</b>	<b>22,029,790</b>	<b>22,563,527</b>	<b>19,212,464</b>

See accompanying notes to the unaudited consolidated financial statements.



**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Changes in Stockholders' Equity  
Unaudited**

	No. of shares		Class A Common Stock	Class B Common Stock	Additional Paid-in Capital	Accumulated Deficit	Total
	Class A Common Stock	Class B Common Stock					
Beginning balance, December 31, 2017	13,307,157	1,055,560	\$ 13,307	\$ 1,056	\$ 158,350,410	\$ (11,211,087)	\$ 147,153,686
Stock issued for cash	521,690	-	522	-	11,569,463	-	11,569,985
Stock issued to related parties for cash	3,300,000	-	3,300	-	76,886,700	-	76,890,000
Offering costs	-	-	-	-	(1,006,206)	-	(1,006,206)
Net loss attributable to common stockholders, March 31, 2018	-	-	-	-	-	(2,069,382)	(2,069,382)
Balance March 31, 2018	17,128,847	1,055,560	17,129	1,056	245,800,367	(13,280,469)	232,538,083
Stock issued for cash	628,159	-	628	-	14,516,670	-	14,517,298
Stock issued to related parties for cash	3,137,768	-	3,138	-	73,106,862	-	73,110,000
Offering costs	-	-	-	-	(515,988)	-	(515,988)
Net loss attributable to common stockholders, June 30, 2018	-	-	-	-	-	(1,598,097)	(1,598,097)
Balance June 30, 2018	20,894,774	1,055,560	20,895	1,056	332,907,911	(14,878,566)	318,051,296
Stock issued for cash	28,080	-	28	-	609,089	-	609,117
Stock issued for business acquisition	85,170	-	85	-	1,699,908	-	1,699,993
Offering costs	-	-	-	-	(33,106)	-	(33,106)
Net loss attributable to common stockholders, September 30, 2018	-	-	-	-	-	(1,931,041)	(1,931,041)
Balance, September 30, 2018	<u>21,008,024</u>	<u>1,055,560</u>	<u>\$ 21,008</u>	<u>\$ 1,056</u>	<u>\$ 335,183,802</u>	<u>\$ (16,809,607)</u>	<u>\$ 318,396,259</u>

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Changes in Stockholders' Equity (Continued)  
Unaudited**

	No. of shares		Class A Common Stock	Class B Common Stock	Additional Paid-in Capital	Accumulated Deficit	Total
	Class A Common Stock	Class B Common Stock					
Beginning balance, December 31, 2018	21,029,324	1,055,560	\$ 21,029	\$ 1,056	\$ 335,518,323	\$ (20,325,024)	\$ 315,215,384
Stock issued for cash	154,003	-	154	-	3,864,547	-	3,864,701
Offering costs	-	-	-	-	(124,563)	-	(124,563)
Increase in redeemable noncontrolling interest	-	-	-	-	(136,483)	-	(136,483)
Net loss attributable to common stockholders, March 31, 2019	-	-	-	-	-	(4,078,386)	(4,078,386)
Balance March 31, 2019	21,183,327	1,055,560	21,183	1,056	339,121,824	(24,403,410)	314,740,653
Stock issued for cash	435,994	-	436	-	10,741,720	-	10,742,156
Offering costs	-	-	-	-	(325,952)	-	(325,952)
Increase in redeemable noncontrolling interest	-	-	-	-	(134,605)	-	(134,605)
Net loss attributable to common stockholders, June 30, 2019	-	-	-	-	-	(2,114,348)	(2,114,348)
Balance June 30, 2019	21,619,321	1,055,560	21,619	1,056	349,402,987	(26,517,758)	322,907,904
Stock issued for cash	662,378	-	662	-	14,622,003	-	14,622,665
Stock issued for business acquisition	34,673	-	35	-	710,068	-	710,103
Offering costs	-	-	-	-	(474,227)	-	(474,227)
Increase in redeemable noncontrolling interest	-	-	-	-	(209,123)	-	(209,123)
Net income attributable to common stockholders, September 30, 2019	-	-	-	-	-	634,999	634,999
Balance September 30, 2019	<u>22,316,372</u>	<u>1,055,560</u>	<u>\$ 22,316</u>	<u>\$ 1,056</u>	<u>\$ 364,051,708</u>	<u>\$ (25,882,759)</u>	<u>\$ 338,192,321</u>

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Cash Flows  
Unaudited**

	<b>For the Nine Months Ended September 30,</b>	
	<b>2019</b>	<b>2018</b>
<b>Cash Flows from Operating Activities:</b>		
Net Loss	\$ (5,518,663)	\$ (5,636,753)
Adjustments to reconcile net loss to cash provided by (used in) operating activities:		
Amortization of right of use assets	2,674,760	-
Depreciation, amortization, and accretion	11,628,637	4,173,949
Loss on disposition of assets	28,293	81,857
Bad debt expense	226,422	46,538
Equity in earnings of unconsolidated affiliates	(323,333)	(502,486)
Unrealized gain on securities	(2,864,060)	(126,722)
(Gain) loss on disposition of investments	(432,409)	(335,214)
Changes in operating assets and liabilities:		
Accounts receivable	(1,139,927)	(1,696,841)
Interest receivable	(446,840)	(276,208)
Prepaid expenses	(957,151)	(607,228)
Distributions from unconsolidated affiliates	503,431	668,788
Deferred policy acquisition costs	(1,017,756)	(723,685)
Other assets	34,989	(16,930)
Accounts payable and accrued expenses	1,217,448	287,666
Lease liabilities	(2,649,400)	-
Unearned premiums	3,729,211	2,634,005
Deferred revenue	341,803	276,726
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>5,035,455</b>	<b>(1,752,538)</b>
<b>Cash Flows from Investing Activities:</b>		
Payments on short-term payables for business acquisitions	(1,964,990)	(427,500)
Proceeds from disposition of assets	38,729	30,000
Business acquisitions, net of cash acquired	(6,516,751)	(135,023,950)
Purchase of preferred units	(12,000,000)	-
Acquisition of investment in unconsolidated affiliate	(225,978)	(40,399)
Loan to investee	-	(2,116,972)
Proceeds from loan to investee	-	2,116,972
Purchases of equipment and related assets	(2,226,229)	(2,676,175)
Proceeds from sales of investments	876,095,912	644,043,048
Purchase of investments	(912,716,556)	(680,934,857)
<b>Net Cash Used in Investing Activities</b>	<b>(59,515,863)</b>	<b>(175,029,833)</b>

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Cash Flows (Continued)  
Unaudited**

	<b>For the Nine Months Ended September 30,</b>	
	<b>2019</b>	<b>2018</b>
<b>Cash Flows from Financing Activities:</b>		
Proceeds from long-term debt	18,060,000	-
Proceeds from issuance of stock	\$ 29,229,522	\$ 26,696,400
Proceeds from issuance of stock to related parties	-	150,000,000
Offering costs	(924,742)	(1,555,300)
<b>Net Cash Provided by Financing Activities</b>	<b>46,364,780</b>	<b>175,141,100</b>
<b>Net Decrease in Cash, Cash Equivalents, and Restricted Cash</b>	<b>(8,115,628)</b>	<b>(1,641,271)</b>
Cash, Cash Equivalents, and Restricted Cash, Beginning of Period	18,143,839	7,230,570
<b>Cash, Cash Equivalents, and Restricted Cash, End of Period</b>	<b>\$ 10,028,211</b>	<b>\$ 5,589,299</b>
Interest Paid in Cash	\$ 106,597	\$ 1,804
Income Taxes Paid in Cash	\$ -	\$ -

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Consolidated Statements of Cash Flows (Continued)  
Supplemental Schedules of Non-cash Investing and Financing Activities  
Unaudited**

	For the Nine Months Ended September 30,	
	2019	2018
Asset retirement obligations	\$ 69,294	\$ 179,916
Payable as consideration for business acquisition	398,750	2,229,467
Class A common stock issued for business acquisition	710,103	1,699,993
Note receivable exchanged for preferred stock	-	104,019
Increase in redeemable noncontrolling interest	480,211	-

See accompanying notes to the unaudited consolidated financial statements.

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 1. ORGANIZATION AND BACKGROUND**

Boston Omaha was organized on August 11, 2009 with present management taking over operations in February 2015. Our operations include (i) our outdoor advertising business with multiple billboards across Alabama, Florida, Georgia, Illinois, Iowa, Kansas, Missouri, Nebraska, Virginia, West Virginia, and Wisconsin; (ii) our insurance business that specializes in surety bond underwriting and brokerage, and (iii) minority investments primarily in real estate services, homebuilding, and banking. Our billboard operations are conducted through our subsidiary, Link Media Holdings, LLC, and our insurance operations are conducted through our subsidiary, General Indemnity Group, LLC.

We completed an acquisition of an outdoor advertising business and entered the outdoor advertising industry on June 19, 2015. During 2015, 2016, 2017, 2018, and through September 30, 2019, we completed fifteen additional acquisitions of outdoor advertising businesses.

On April 20, 2016, we completed an acquisition of a surety bond brokerage business. On December 7, 2016, we acquired a fidelity and surety bond insurance company. From July through November 2017 we completed the acquisition of two surety brokerage businesses and acquired a majority stake in a third surety brokerage business, thus expanding our operations in insurance.

In our opinion, all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of unaudited consolidated financial position and the unaudited consolidated results of operations for interim periods presented have been reflected herein. The results of operations for the interim periods are not necessarily indicative of the results to be expected for the full year. Notes to the interim unaudited consolidated financial statements which would substantially duplicate the disclosures contained in the audited financial statements for the years ended December 31, 2018 and 2017 as reported in our Annual Report on Form 10-K, filed with the Securities and Exchange Commission, which we refer to as the “SEC,” on March 18, 2019, have been omitted.

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Consolidation Policy**

The financial statements of Boston Omaha Corporation include the accounts of the Company and its wholly-owned and majority-owned subsidiaries, as follows:

Link Media Holdings, LLC which we refer to as “LMH”  
Link Media Alabama, LLC which we refer to as “LMA”  
Link Media Florida, LLC which we refer to as “LMF”  
Link Media Wisconsin, LLC which we refer to as “LMW”  
Link Media Georgia, LLC which we refer to as “LMG”  
Link Media Midwest, LLC which we refer to as “LMM”  
Link Media Omaha, LLC which we refer to as “LMO”  
Link Media Southeast, LLC which we refer to as “LMSE”  
Link Media Services, LLC which we refer to as “LMS”  
General Indemnity Group, LLC which we refer to as “GIG”  
General Indemnity Direct Insurance Services, LLC which we refer to as “GIDIS”  
The Warnock Agency, Inc. which we refer to as “Warnock”  
United Casualty and Surety Insurance Company which we refer to as “UCS”  
Surety Support Services, Inc. which we refer to as “SSS”  
South Coast Surety Insurance Services, LLC which we refer to as “SCS”  
Boston Omaha Investments, LLC which we refer to as “BOIC”  
Boston Omaha Asset Management, LLC which we refer to as “BOAM”  
BOC DFH, LLC which we refer to as “BOC DFH”

**BOSTON OMAHA CORPORATION  
and SUBSIDIARIES**

**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Consolidation Policy (Continued)**

All significant intercompany profits, losses, transactions and balances have been eliminated in consolidation.

**Reclassifications**

Certain accounts in the prior year financial statements have been reclassified for comparative purposes to conform to the presentation in the current year financial statements.

**Revenues**

A majority of our billboard contracts had been accounted for under Financial Accounting Standards Board, which we refer to as the "FASB," Accounting Standards Codification, which we refer to as "ASC," 840. Contracts which began prior to January 1, 2019 and are accounted for under ASC 840 will continue to be accounted for as a lease until the contract ends or is modified. Contracts beginning or modified on or after January 1, 2019 which do not meet the criteria of a lease under ASC 842 are accounted for under ASC 606, *Revenue from Contracts with Customers*. The majority of our advertising space contracts do not meet the definition of a lease under ASC 842.

**Revenue Recognition**

**Billboard Rentals**

We generate revenue from outdoor advertising through the leasing of advertising space on billboards. The terms of the operating leases generally range from less than one month to three years and are generally billed monthly. Revenue for advertising space rental is recognized on a straight-line basis over the term of the contract. Advertising revenue is reported net of agency commissions. Agency commissions are calculated based on a stated percentage applied to gross billing revenue for operations. Payments received in advance of being earned are recorded as deferred revenue. Another component of billboard rentals consists of production services which include creating and printing advertising copy. Contract revenues for production services are accounted for under ASC 606. Revenues are recognized at a point in time upon satisfaction of the contract, which is typically less than one week. Production services revenue recognized for the nine months ended September 30, 2019 and 2018 was \$1,015,392 and \$301,627, respectively.

**Deferred Revenues**

We record deferred revenues when cash payments are received in advance of being earned. The term between invoicing and when a payment is due is generally not significant. For certain services we require payment before the product or services are delivered to the customer. The balance of deferred revenue is considered short-term and will be recognized in revenue within twelve months.

**Barter Transactions**

We engage in barter transactions wherein we trade advertising space for goods and services. We recognize revenues and expenses from barter transactions at fair value, which is determined based on our own historical practice of receiving cash for similar advertising space from buyers unrelated to the party in the barter transaction. Revenues and expenses for barter transactions are generally insignificant.

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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Revenue Recognition (Continued)**

Premiums and Unearned Premium Reserves

Premiums written are recognized as revenues based on a pro-rata daily calculation over the respective terms of the policies in-force. The cost of reinsurance ceded is initially written as prepaid reinsurance premiums and is amortized over the reinsurance contract period in proportion to the amount of insurance protection provided. Premiums ceded are netted against premiums written.

Commissions

We generate revenue from commissions on surety bond sales through third party carriers and account for commissions under ASC 606. Insurance commissions are earned from various insurance companies based upon our agency agreements with them. We arrange with various insurance companies for the provision of a surety bond for entities that require a surety bond. The insurance company sets the price of the bond. The contract with the insurance company is fulfilled when the bond is issued by the insurance agency on behalf of the insurance company. The insurance commissions are calculated based upon a stated percentage applied to the gross premiums on bonds. Commissions are recognized at a point in time, on a bond-by-bond basis as of the policy effective date and are generally nonrefundable.

Practical Expedients and Exemptions

In connection with our transition to ASC 606 from ASC 840, we utilized the following practical expedients and exemptions from ASC 606. We expense sales commissions when incurred because the amortization period is one year or less. These costs are recorded within cost of billboard revenues (exclusive of depreciation and amortization). We do not disclose the value of unsatisfied performance obligations as the majority of our contracts with customers have an original expected length of less than one year. We have used the practical expedient and not adjusted the amount of consideration for the effects of a significant financing component for deferred revenues where the period between our performance and our customers' payments is less than one year. For contracts with customers which exceed one year the future amount to be invoiced to the customer corresponds directly with the value to be received by the customer.

**Recent Accounting Pronouncements**

In February 2016, the FASB issued Accounting Standards Update No. 2016-02 (Topic 842), *Leases*, which we refer to as "Topic 842." Topic 842 supersedes the lease requirements in ASC Topic 840, *Leases*, which we refer to as "Topic 840." Under Topic 842, lessees are required to recognize assets and liabilities on the balance sheet for most leases and provide enhanced disclosures. Leases will continue to be classified as either finance or operating.

We adopted Topic 842 effective January 1, 2019, using the modified retrospective transition approach. Additionally, we adopted the package of practical expedients, which permitted us not to reassess under the new standard our prior conclusions about lease identification, lease classification, and initial direct costs. We also adopted the use of hindsight and the practical expedient pertaining to land easements. The most significant effects of Topic 842 were the recognition of \$49,066,289 of operating lease assets and liabilities and the de-recognition of \$811,709 of favorable lease assets, \$1,945,820 of prepaid land lease assets and \$1,316,000 of accrued rent liabilities. We applied Topic 842 to all leases as of January 1, 2019 with comparative periods continuing to be reported under Topic 840. In the adoption of Topic 842, we carried forward the assessment from Topic 840 of whether our contracts contain or are leases, the classification of our leases, and remaining lease terms. We do not have any finance leases. The standard does not have a significant effect on our consolidated results of operations or cash flows. Note 13 contains further details.



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**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 3. RESTRICTED CASH**

Restricted cash consists of the following:

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
Insurance premium escrow	\$ 405,335	\$ 1,038,767

The following table sets forth a reconciliation of cash, cash equivalents, and restricted cash reported in the consolidated statements of cash flows that agrees to the total of those amounts as presented in the consolidated statements of cash flows.

	<u>September 30,</u> <u>2019</u>	<u>September 30,</u> <u>2018</u>
Cash and cash equivalents	\$ 9,622,876	\$ 4,817,750
Restricted cash	405,335	771,549
Total Cash, Cash Equivalents, and Restricted Cash as Presented in the Consolidated Statement of Cash Flows	<u>\$ 10,028,211</u>	<u>\$ 5,589,299</u>

**NOTE 4. ACCOUNTS RECEIVABLE**

Accounts receivable consist of the following:

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
Trade accounts	\$ 3,490,653	\$ 3,621,695
Premiums	2,015,306	890,974
Anticipated salvage and subrogation	-	2,340
Allowance for doubtful accounts	(128,010)	(50,565)
Total Accounts Receivable, net	<u>\$ 5,377,949</u>	<u>\$ 4,464,444</u>

**BOSTON OMAHA CORPORATION  
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**NOTE 5. PROPERTY AND EQUIPMENT**

Property and equipment consist of the following:

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
Structures, displays, and equipment	\$ 40,506,324	\$ 44,025,894
Vehicles and equipment	1,156,627	642,081
Office furniture and equipment	984,317	973,431
Accumulated depreciation	<u>(5,910,071)</u>	<u>(3,939,251)</u>
Total Property and Equipment, net	<u>\$ 36,737,197</u>	<u>\$ 41,702,155</u>

Depreciation expenses for the nine months ended September 30, 2019 and 2018 was \$2,167,815 and \$1,104,570, respectively. For the nine months ended September 30, 2019 and 2018, we realized losses on the disposition of assets in the amount of \$28,293 and \$81,857, respectively.

**NOTE 6. BUSINESS ACQUISITIONS**

**2019 Acquisitions**

On August 30, 2019, our subsidiary, LMSE, acquired from Image Outdoor Advertising, LLC, which we refer to as “Image”, 61 billboard structures and related assets located in West Virginia. The acquisition was completed for the purpose of expanding our presence in the outdoor advertising market in the Southeastern United States. The purchase price consisted of \$6,915,501 in cash, net of adjustments, and 34,673 shares of our Class A common stock and includes \$398,750 that was held back by LMSE and will be disbursed, subject to any claims for indemnification, over an 18 month period. Due to the timing of the transaction, the initial accounting for the business combination is incomplete. The provisional purchase price allocation is based on internal information derived from our previous acquisitions in the Southeastern United States. We are still in the process of obtaining and assessing documentation of the contracts for customer relationships and detailed reports for structures and permits. Our preliminary purchase price allocation related to Image includes property, plant and equipment, intangibles and goodwill of \$1,565,065, \$3,145,000 and \$3,045,538, respectively, as well as other net liabilities of \$129,999.

**2018 Acquisitions**

During the year ended December 31, 2018, we completed three acquisitions of billboards and related assets. These acquisitions were accounted for as business combinations under the provisions of ASC 805. A summary of the acquisitions is provided below.

**Billboard Acquisitions**

**Tammy Lynn Outdoor, LLC**

On July 31, 2018, our subsidiary, LMSE, acquired from Tammy Lynn Outdoor, LLC, which we refer to as “Tammy Lynn,” billboard structures and related assets primarily located in West Virginia with additional acquired assets located in Virginia. The acquisition was completed for the purpose of expanding our presence in the outdoor advertising market in the Southeastern United States. The purchase price consisted of \$14,763,261 in cash, net of adjustments, and 85,170 shares of our Class A common stock. There were no adjustments made to the purchase price allocation recorded as of December 31, 2018. Finite-lived intangible assets consist of customer relationships, permits, favorable leases, and a five year noncompetition agreement. We amortize the noncompetition agreement according to the terms of the asset purchase agreement. For other finite-lived assets, amortization is computed over the average period of expected benefit determined from internal information.

For the three and nine month periods ended September 30, 2018, revenues and earnings recognized from the date of acquisition in our consolidated statement of operations were \$340,006 and (\$54,969), respectively. Acquisition costs of \$113,679 were expensed in professional fees during the same period.

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**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 6. BUSINESS ACQUISITIONS (Continued)**

**2018 Acquisitions (Continued)**

**Billboard Acquisitions (Continued)**

**Key Outdoor, Inc.**

On August 22, 2018, our subsidiary, LMM acquired from Key Outdoor, Inc., which we refer to as “Key,” over 700 billboard structures and related assets. The billboards and related assets are located in Illinois, Iowa and Missouri.

The purchase price for the acquired assets was \$38,000,000, subject to certain post-closing adjustments, which totaled \$233,894. A portion of the purchase price equal to \$1,900,000 was held back by LMM to be disbursed, subject to any claims for indemnification, over a 12 month period. Another \$329,467 was held back as required consent holdback. Both holdbacks, net of 2018 payments, are included in the caption “Short-term payables for business acquisitions” on our consolidated balance sheet as of December 31, 2018. Each of Key and Angela K. Dahl and Robert A. Dahl, Key’s principals, entered into five year noncompetition and nonsolicitation agreements in connection with the acquisition. Total cash paid at closing was \$36,004,427. During the nine months ended September 30, 2019, we made payments of \$1,964,990 on the short-term payable for business acquisitions.

During the third quarter of 2019, we completed our review of customer relationships, structures, permits, and lease contracts which allowed us to finalize the preliminary purchase price allocation. Finite-lived intangible assets consist of customer relationships, permits, and five year noncompetition and nonsolicitation agreements. We amortize the noncompetition and nonsolicitation agreements according to the terms of the asset purchase agreement. For other finite-lived assets, amortization is computed over the average period of expected benefit determined from internal information.

The final purchase price allocation, including current measurement-period adjustments, was recorded as follows:

	Sep. 30, 2019	Key Adjustments	Dec. 31, 2018
<b>Assets Acquired</b>			
Property and Equipment:			
Structures and displays	\$ 6,927,808	\$ (2,676,030)	\$ 9,603,838
Intangible Assets:			
Customer relationships	8,627,000	935,000	7,692,000
Permits, licenses, and lease acquisition costs	1,167,000	(17,000)	1,184,000
Easements	-	-	-
Favorable leases	-	-	-
Noncompetition and non-solicitation agreements	100,000	-	100,000
Goodwill	21,257,030	1,758,030	19,499,000
<b>Total Intangible Assets</b>	<b>31,151,030</b>	<b>2,676,030</b>	<b>28,475,000</b>
Other Assets:			
Accounts receivable	-	-	-
Prepaid expenses	233,894	-	233,894
<b>Total Other Assets</b>	<b>233,894</b>	<b>-</b>	<b>233,894</b>
<b>Total Assets Acquired</b>	<b>38,312,732</b>	<b>-</b>	<b>38,312,732</b>
<b>Liabilities Assumed</b>			
Accounts payable and accrued expenses	-	-	-
Asset retirement obligations	(78,838)	-	(78,838)
Other long-term liabilities	-	-	-
<b>Total Liabilities Assumed</b>	<b>(78,838)</b>	<b>-</b>	<b>(78,838)</b>
<b>Total</b>	<b>\$ 38,233,894</b>	<b>\$ -</b>	<b>\$ 38,233,894</b>

Amortization expense for the three and nine month periods ended September 30, 2019, is increased by \$335,797 to reflect the effect on earnings as a result of the

above adjustments to the provisional amounts recognized. Depreciation expense for the same periods is decreased by \$193,269 as a result of the adjustments.

For the three and nine month periods ended September 30, 2018, revenues and earnings recognized from the date of acquisition in our consolidated statement of operations were \$555,992 and (\$6,756), respectively. Acquisition costs of \$121,469 were expensed in professional fees during the same period.

**BOSTON OMAHA CORPORATION  
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**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 6. BUSINESS ACQUISITIONS (Continued)**

**2018 Acquisitions (Continued)**

**Billboard Acquisitions (Continued)**

**Waitt Outdoor, LLC**

On August 31, 2018, our subsidiary, LMO acquired from Waitt Outdoor, LLC, which we refer to as "Waitt," over 1,600 billboard structures and related assets. The billboards and related assets are located in Kansas, Illinois, Iowa, Missouri and Nebraska.

The purchase price for the acquired assets was \$82,000,000, subject to certain post-closing adjustments, which totaled \$2,031,262, resulting in a total purchase price of \$84,031,262. Cash paid at closing was \$84,031,262 of which \$4,102,500 was initially held in escrow, subject to any claims for indemnification, and subsequently released to Waitt during the third quarter of 2019. Waitt, WaittCorp Investments, LLC, and Mr. Michael J. Delich, the principal of Waitt, have also entered into five year noncompetition and nonsolicitation agreements in connection with the acquisition.

During the third quarter of 2019, we completed our review of customer relationships, structures, permits, easements and lease contracts which allowed us to finalize the preliminary purchase price allocation. Finite-lived intangible assets consist of customer relationships, permits, and noncompetition and nonsolicitation agreements. We amortize the noncompetition and nonsolicitation agreements according to the terms of the asset purchase agreement. For other finite-lived assets, amortization is computed over the average period of expected benefit determined from internal information. We also acquired several easements. The easements are permanent easements which grant us the right to use real property not owned by us. Since the easements are perpetual, they are not amortized.

The final purchase price allocation, including current measurement-period adjustments, was recorded as follows:

	Sep. 30, 2019	Waitt Adjustments	Dec. 31, 2018
<b>Assets Acquired</b>			
Property and Equipment:			
Structures and displays	\$ 16,220,375	\$ (3,503,529)	\$ 19,723,904
Intangible Assets:			
Customer relationships	13,984,000	1,288,000	12,696,000
Permits, licenses, and lease acquisition costs	5,288,000	(53,000)	5,341,000
Easements	454,563	-	454,563
Favorable leases	-	-	-
Noncompetition and non-solicitation agreements	219,000	-	219,000
Goodwill	48,650,475	2,268,529	46,381,946
<b>Total Intangible Assets</b>	<b>68,596,038</b>	<b>3,503,529</b>	<b>65,092,509</b>
Other Assets:			
Accounts receivable	1,239,457	-	1,239,457
Prepaid expenses	1,551,084	-	1,551,084
<b>Total Other Assets</b>	<b>2,790,541</b>	<b>-</b>	<b>2,790,541</b>
<b>Total Assets Acquired</b>	<b>87,606,954</b>	<b>-</b>	<b>87,606,954</b>
<b>Liabilities Assumed</b>			
Accounts payable and accrued expenses	(761,779)	-	(761,779)
Asset retirement obligations	(1,497,913)	-	(1,497,913)
Other long-term liabilities	(1,316,000)	-	(1,316,000)
<b>Total Liabilities Assumed</b>	<b>(3,575,692)</b>	<b>-</b>	<b>(3,575,692)</b>
<b>Total</b>	<b>\$ 84,031,262</b>	<b>\$ -</b>	<b>\$ 84,031,262</b>

Amortization expense for the three and nine month periods ended September 30, 2019, is increased by \$459,369 to reflect the effect on earnings as a result of the above adjustments to the provisional amounts recognized. Depreciation expense for the same periods is decreased by \$253,033 as a result of the adjustments.

For the three and nine month periods ended September 30, 2018, revenues and earnings recognized from the date of acquisition in our consolidated statement of operations were \$1,117,509 and \$32,312, respectively. Acquisition costs of \$140,165 were expensed in professional fees during the same period.

**BOSTON OMAHA CORPORATION  
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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 6. BUSINESS ACQUISITIONS (Continued)**

**Pro Forma Information**

The following is the unaudited pro forma information assuming all business acquisitions occurred on January 1, 2018. For all of the business acquisitions depreciation and amortization have been included in the calculation of the pro forma information provided below, based upon the actual acquisition costs. Depreciation is computed on the straight-line method over the estimated remaining economic lives of the assets, ranging from two years to fifteen years. Amortization is computed on the straight-line method over the estimated useful lives of the assets ranging from two to fifty years.

	<b>For the Three Months Ended September 30,</b>		<b>For the Nine Months Ended September 30,</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
Revenue	\$ 11,037,522	\$ 8,699,175	\$ 30,931,950	\$ 25,705,507
Net Income (Loss) Attributable to Common Stockholders	\$ 487,184	\$ (3,399,022)	\$ (6,148,998)	\$ (10,045,212)
Basic and Diluted Income (Loss) per Share	\$ 0.02	\$ (0.15)	\$ (0.27)	\$ (0.52)
Basic and Diluted Weighted Average Class A and Class B Common Shares Outstanding	22,833,411	22,094,087	22,594,263	19,313,588

The information included in the pro forma amounts is derived from historical information obtained from the sellers of the businesses. The pro forma amounts above for basic and diluted weighted average shares outstanding have been adjusted to include the stock issued in connection with the acquisition of Tammy Lynn and Image.

**NOTE 7. INTANGIBLE ASSETS**

Intangible assets consist of the following:

	<b>September 30, 2019</b>			<b>December 31, 2018</b>		
	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Balance</b>	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Balance</b>
Customer relationships	\$ 37,534,900	\$ (16,870,061)	\$ 20,664,839	\$ 32,638,900	\$ (8,326,564)	\$ 24,312,336
Permits, licenses, and lease acquisition costs	10,216,521	(1,207,276)	9,009,245	9,599,621	(559,285)	9,040,336
Site location	849,347	(122,567)	726,780	849,347	(80,216)	769,131
Noncompetition agreements	626,000	(237,862)	388,138	614,000	(145,517)	468,483
Trade names and trademarks	722,200	(250,917)	471,283	722,200	(195,417)	526,783
Technology	138,000	(138,000)	-	138,000	(122,657)	15,343
Nonsolicitation agreement	28,000	(28,000)	-	28,000	(28,000)	-
Favorable leases	-	-	-	847,000	(35,291)	811,709
Easements	1,836,495	-	1,836,495	1,088,413	-	1,088,413
<b>Total</b>	<b>\$ 51,951,463</b>	<b>\$ (18,854,683)</b>	<b>\$ 33,096,780</b>	<b>\$ 46,525,481</b>	<b>\$ (9,492,947)</b>	<b>\$ 37,032,534</b>

During the nine months ended September 30, 2019, \$623,050 of easements were reclassified from other assets to intangible assets within the consolidated balance sheet.

	<b>September 30,</b>						<b>Total</b>
	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Thereafter</b>	
Customer relationships	\$ 10,065,957	\$ 8,951,436	\$ 1,647,446	\$ -	\$ -	\$ -	\$ 20,664,839
Permits, licenses, and lease acquisition costs	936,232	936,232	936,232	936,232	936,232	4,328,085	9,009,245
Site location	56,623	56,623	56,623	56,623	56,623	443,665	726,780
Noncompetition agreements	121,145	104,950	95,200	64,851	1,992	-	388,138
Trade names and trademarks	65,658	64,900	64,900	64,900	64,900	146,025	471,283

Total	<u>\$ 11,245,615</u>	<u>\$ 10,114,141</u>	<u>\$ 2,800,401</u>	<u>\$ 1,122,606</u>	<u>\$ 1,059,747</u>	<u>\$ 4,917,775</u>	<u>\$ 31,260,285</u>
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Amortization expense for the nine months ended September 30, 2019 and 2018 was \$9,361,736 and \$3,059,948, respectively.



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**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 7. INTANGIBLE ASSETS (Continued)**

**Future Amortization**

The weighted average amortization period, in months, for intangible assets is as follows:

Customer relationships	20
Permits, licenses, and lease acquisition costs	116
Site location	154
Noncompetition agreements	37
Trade names and trademarks	56

**NOTE 8. INVESTMENTS, INCLUDING INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD**

**Short-term Investments**

Short-term investments consist of certificates of deposit, U.S. Treasury securities, and a corporate bond and are primarily held by UCS. All short-term investments are classified as held to maturity and mature in less than twelve months. The certificates of deposit are carried at cost. For the nine months ended September 30, 2019, gains on redemptions of U.S. Treasury notes held to maturity were \$1,935.

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
Certificates of deposit	\$ 1,158,928	\$ 1,378,666
U.S. Treasury notes and corporate bond	5,212,991	4,872,398
Total	<u>\$ 6,371,919</u>	<u>\$ 6,251,064</u>

**Marketable Equity Securities**

During the nine months ended September 30, 2019, we began investing in marketable equity securities. Our marketable equity securities are publicly traded stocks measured at fair value using quoted prices for identical assets in active markets and classified as Level 1 within the fair value hierarchy. Our marketable equity securities are held by UCS and Boston Omaha.

Marketable equity securities as of September 30, 2019 are as follows:

	<u>Cost</u>	<u>Gross Unrealized Gain (Loss)</u>	<u>Fair Value</u>
Marketable equity securities, September 30, 2019	\$ 49,941,567	\$ 2,925,116	\$ 52,866,683

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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 8. INVESTMENTS, INCLUDING INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)**

**U.S. Treasury Securities Available for Sale**

We classify our investments in debt securities that we intend to hold for indefinite periods of time as “available for sale.” Our securities available for sale are carried at fair value in the balance sheet. Because we have elected the fair value option for these securities, unrealized holding gains and losses during the period are included in earnings. Interest income is recognized at the coupon rate. Securities available for sale are as follows:

	<u>Cost</u>	<u>Gross Unrealized Gain (Loss)</u>	<u>Fair Value</u>
U.S. Treasury notes, September 30, 2019	\$ 75,156,283	\$ (61,056)	\$ 75,095,227
U.S. Treasury notes, December 31, 2018	\$ 86,728,590	\$ 116,796	\$ 86,845,386

**Long-term Investments**

Long-term investments consist of certificates of deposit having maturity dates in excess of twelve months, U.S. Treasury securities, and certain equity investments. The certificates of deposit and U.S. Treasury securities have maturity dates ranging from 2020 through 2023. We have the intent and the ability to hold the certificates of deposit and U.S. Treasury securities to maturity. Certificates of deposit and U.S. Treasury securities are stated at carrying value which approximates fair value and are held by UCS.

Long-term investments consist of the following:

	<u>September 30, 2019</u>	<u>December 31, 2018</u>
U.S. Treasury securities, held to maturity	\$ 1,474,937	\$ 2,902,004
Certificates of deposit	687,779	317,178
Preferred stock	104,019	104,019
Non-voting preferred units of Dream Finders Holdings, LLC	12,000,000	-
Non-voting common units of Dream Finders Holdings, LLC	10,000,000	10,000,000
Voting common stock of CB&T Holding Corporation	19,058,485	19,058,485
Total	<u>\$ 43,325,220</u>	<u>\$ 32,381,686</u>

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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 8. INVESTMENTS, INCLUDING INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (Continued)**

**Equity Investments**

On May 31, 2018, we invested \$19,058,485 in voting common stock of CB&T Holding Corporation, which we refer to as “CB&T,” the privately held parent company of Crescent Bank & Trust. Our investment represents 14.99% of CB&T’s outstanding common stock. CB&T is a closely held corporation, whose majority ownership rests with one family.

In late December 2017, we invested \$10 million in non-voting common units of Dream Finders Holdings LLC, which we refer to as “DFH”, the parent company of Dream Finders Homes, LLC, a national home builder with operations in Florida, Texas, Georgia, Colorado and the greater northern Virginia and Maryland areas. Our non-voting common units investment represents an approximately 5% ownership stake in the company. In May 2019, our subsidiary BOC DFH, LLC invested an additional \$12 million in DFH through the purchase of preferred units. DFH is required to pay to us a mandatory preferred return of at least 14% per annum on such preferred units and 25% of our preferred units are convertible, at our option, into non-voting common units after May 29, 2020 and the remaining preferred units are convertible, at our option, into non-voting common units after May 29, 2021. The mandatory 14% preferred return increases if the preferred units purchased are not redeemed or converted within one year of purchase. Also, we obtain additional beneficial conversion terms if the preferred units are not redeemed by May 29, 2021.

During January 2018, we exchanged our convertible note receivable from Breezeway Homes, Inc., which we refer to as “Breezeway,” for 31,227 shares of preferred stock. The preferred stock is noncumulative and has a dividend rate of \$.2665 per share, should dividends be declared. The preferred stock has one vote per share and is convertible into whole shares of common stock, determined according to the conversion formula contained in Breezeway’s amended and restated articles of incorporation. In addition, our investment provides us with a multi-year right to sell insurance and/or warranty products through Breezeway’s software platform to its customers.

We reviewed our investments as of September 30, 2019 and concluded that no impairment to the carrying value was required.

**Investment in Unconsolidated Affiliates**

We have various investments in equity method affiliates, whose businesses are in real estate, real estate services, and asset management. Our interest in these affiliates ranges from 7.15% to 30%. Two of the investments in affiliates, Logic Real Estate Companies, LLC and 24<sup>th</sup> Street Holding Company, LLC, having a combined carrying amount of \$614,593 on September 30, 2019, are managed by a member of our board of directors.

The following table is a reconciliation of our investments in equity affiliates as presented in investments in unconsolidated affiliates on our consolidated balance sheets:

	<u>September 30,</u> <u>2019</u>	<u>December 31,</u> <u>2018</u>
Beginning of period	\$ 568,713	\$ 952,128
Additional investment in unconsolidated affiliate	225,978	40,399
Distributions received	(503,431)	(816,201)
Loss on investment in affiliate	-	(107,630)
Equity in income of unconsolidated affiliates	<u>323,333</u>	<u>500,017</u>
End of period	<u>\$ 614,593</u>	<u>\$ 568,713</u>

The loss on investment in affiliate is related to the wind-down of TAG SW 1, LLC, which occurred during 2018.

**BOSTON OMAHA CORPORATION  
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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 9. FAIR VALUE**

At September 30, 2019 and December 31, 2018, our financial instruments included cash, cash equivalents, restricted cash, receivables, marketable equity securities, certain investments, accounts payable, and long-term debt. The carrying value of cash, cash equivalents, restricted cash, receivables, and accounts payable approximates fair value due to the short-term nature of the instruments. As our long-term debt was issued during the third quarter of 2019, its carrying value is considered to approximate fair value. If our debt was measured at fair value within our Consolidated Balance Sheets, it would have been classified as level 2 in the fair value hierarchy.

Marketable equity securities and U.S. Treasury securities available for sale are reported at fair values. Fair values for equity investments in private companies are not readily available, but are estimated to approximate fair value. Substantially all of the fair value is determined using observed prices of publicly traded securities, level 1 in the fair value hierarchy.

	<b>Total Carrying Amount in Consolidated  Balance Sheet September 30, 2019</b>	<b>Quoted Prices in Active Markets for  Identical  Assets</b>	<b>Trading Gains  and Losses</b>	<b>Total Changes in Fair Values Included in Current Period Earnings (Loss)</b>
Marketable equity securities	\$ 52,866,683	\$ 52,866,683	\$ 415,572	\$ 2,925,116
Securities available for sale	75,095,227	75,095,227	14,902	(61,056)
			<u>\$ 430,474</u>	<u>\$ 2,864,060</u>

**NOTE 10. ASSET RETIREMENT OBLIGATIONS**

Our asset retirement obligations include the costs associated with the removal of structures, resurfacing of the land and retirement cost, if applicable, related to our outdoor advertising assets. The following table reflects information related to our asset retirement obligations:

Balance, December 31, 2018	\$ 1,824,419
Additions	69,294
Accretion expense	99,086
Liabilities settled	-
Balance, September 30, 2019	<u>\$ 1,992,799</u>

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**NOTE 11. CAPITAL STOCK**

On February 22, 2018, we entered into a Class A Common Stock Purchase Agreement, pursuant to which we agreed to issue and sell to three limited partnerships up to an aggregate of \$150,000,000 in unregistered shares of Class A common stock at a price of \$23.30, a slight premium to the closing price of shares of Class A common stock of \$23.29 on the NASDAQ Capital Market, as reported by NASDAQ on the date of the Class A Common Stock Purchase Agreement. Two of the three limited partnerships are entities managed by The Magnolia Group, LLC, and the third limited partnership is an entity managed by Boulderado Group, LLC. The Class A Common Stock Purchase Agreement was approved by an independent special committee of our board of directors with the advice of independent legal counsel and an independent investment banking firm which provided a fairness opinion to the special committee. The closing of the first tranche of shares sold under the agreement occurred on March 6, 2018, consisting of a total of 3,300,000 shares resulting in total gross proceeds of \$76,890,000. The closing of the second tranche of shares sold under the agreement occurred on May 15, 2018, consisting of the sale of 3,137,768 shares resulting in gross proceeds of approximately \$73,110,000 and in aggregate gross proceeds from the private placement of approximately \$150,000,000 in total.

Also in February 2018, we filed a shelf registration statement with the SEC allowing us to sell up to \$200,000,000 of our securities. This registration statement was declared effective by the SEC on February 9, 2018. We subsequently entered into a Sales Agreement with Cowen and Company, LLC, which we refer to as “Cowen,” relating to the sale of shares of our Class A common stock to be offered. In accordance with the terms of the Sales Agreement, we may offer and sell from time to time up to \$50,000,000 of shares of our Class A common stock through Cowen acting as our agent. Cowen is not required to sell any specific amount of securities, but will act as our sales agent using commercially reasonable efforts consistent with its normal trading and sales practices, on mutually agreed terms between Cowen and us. The compensation to Cowen for sales of Class A common stock sold pursuant to the Sales Agreement will be an amount equal to 3% of the gross proceeds of any shares of Class A common stock sold under the Sales Agreement. From March 2018 through August 20, 2019, we sold through Cowen an aggregate of 2,141,452 shares of our Class A common stock under this “at the market” offering, resulting in gross proceeds to us of \$49,999,625. For the period from January 1, through August 20, 2019, we sold through Cowen 942,223 shares of our Class A common stock under this at-the-market offering, resulting in gross proceeds to us of \$22,753,943 and net proceeds of \$22,059,015 after offering costs of \$694,928.

On August 13, 2019, we entered into a second Sales Agreement with Cowen, relating to the sale of additional shares of our Class A common stock to be offered. In accordance with the terms of the second Sales Agreement, we may offer and sell from time to time up to \$75,000,000 of shares of our Class A common stock through Cowen acting as our agent. Cowen is not required to sell any specific amount of securities, but will act as our sales agent using commercially reasonable efforts consistent with its normal trading and sales practices, on mutually agreed terms between Cowen and us. The compensation to Cowen for sales of Class A common stock sold pursuant to the Sales Agreement will be an amount equal to 3% of the gross proceeds of any shares of Class A common stock sold under the Sales Agreement. From August 21, 2019 through September 30, 2019, we sold through Cowen 310,152 shares of our Class A common stock under the second “at the market” offering, resulting in gross proceeds to us of \$6,475,579 and net proceeds of \$6,245,765, after offering costs of \$229,814.

On May 4, 2018, we filed an amendment to our second amended and restated certificate of incorporation which increased our authorized shares of common stock. Our authorized capital stock now consists of 40,000,000 shares of common stock, of which 38,838,884 shares are designated as Class A common stock and 1,161,116 shares are designated as Class B common stock, and 1,000,000 shares of undesignated preferred stock.

As of September 30, 2019 there were 105,556 outstanding warrants for our Class B common stock and 784 outstanding warrants for our Class A common stock. On August 3, 2018, Boulderado Partners, LLC distributed 784 warrants for our Class B common stock, which converted to Class A common stock warrants upon distribution, in connection with a distribution in-kind to one of its withdrawing members. A summary of warrant activity for the nine months ended September 30, 2019 is presented in the following table.

**BOSTON OMAHA CORPORATION  
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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 11. CAPITAL STOCK (Continued)**

	Shares Under Warrants	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (in years)	Aggregate Intrinsic Value of Vested Warrants
Outstanding as of December 31, 2018	105,556	\$ 9.95	6.50	\$ 1,419,728
Issued	-			
Exercised	-			
Expired	-			
Outstanding as of September 30, 2019	<u>105,556</u>	\$ 9.95	5.75	<u>\$ 1,042,893</u>

**NOTE 12. LONG-TERM DEBT**

On August 12, 2019, Link Media Holdings, Inc., (“Link”), a wholly owned subsidiary of Boston Omaha Corporation (“BOC”), which owns and operates BOC’s billboard businesses, entered into a Credit Agreement (the “Credit Agreement”) with First National Bank of Omaha (the “Lender”) under which Link may borrow up to \$40,000,000 (the “Credit Facility”). The Credit Agreement provides for an initial term loan (“Term Loan 1”), an incremental term loan (“Term Loan 2”) and a revolving line of credit. These loans are secured by all assets of Link and its operating subsidiaries, including a pledge of equity interests of each of Link’s subsidiaries. In addition, each of Link’s subsidiaries has joined as a guarantor to the obligations under the Credit Agreement. These loans are not guaranteed by BOC or any of BOC’s non-billboard businesses.

Principal amounts under each of Term Loan 1 and Term Loan 2 are payable in monthly installments according to either a 15-year or 25-year amortization schedule at Link’s option. For Term Loan 1, these payments are due commencing on the earlier of July 1, 2020 or the first day of the first calendar month following any draw down under Term Loan 2. For Term Loan 2, these principal payments are due commencing on the last day of the month following the closing of Term Loan 2. Both term loans are payable in full on August 12, 2026. Term Loan 1 has a fixed interest rate of 4.25% per annum with interest only payments due through July 1, 2020. Term Loan 2 has a loan availability in an amount not to exceed three times 2019 reported EBITDA reduced by the loan principal under Term Loan 1 and must be drawn before June 30, 2020. If utilized, Term Loan 2 will have a fixed rate of interest determined using the seven-year Treasury rate plus 195 basis points subject to a floor of 4.20% per annum.

The revolving line of credit loan facility has a \$5,000,000 maximum availability, provided that the outstanding principal balance of Term Loan 1, Term Loan 2 and this revolving line of credit may not exceed \$40,000,000. Interest payments are based on the 30 day LIBOR rate plus an applicable margin ranging between 2.00 and 2.50% dependent on Link’s consolidated leverage ratio. The revolving line of credit is due and payable on August 11, 2021.

Long-term debt included within our consolidated balance sheet as of September 30, 2019 consists of Term Loan 1 borrowings of \$18,060,000, of which \$287,139 is classified as current. There were no amounts outstanding related to the revolving line of credit and Term Loan 2 as of September 30, 2019.

During the term of the Credit Facility, Link is required to comply with the following financial covenants: A consolidated leverage ratio for any test period ending on the last day of any fiscal quarter of Link (a) beginning with the fiscal quarter ending December 31, 2019 of greater than 3.50 to 1.00, (b) beginning with the fiscal quarter ending December 31, 2020 of greater than 3.25 to 1.00, and (c) beginning with the fiscal quarter ending December 31, 2021 and thereafter, of greater than 3.00 to 1.0; minimum consolidated fixed charge coverage ratio of not less than 1.15 to 1.00 measured quarterly, based on rolling four quarters, with testing to commence as of December 31, 2019 based on the December 31, 2019 audited financial statements.

The Credit Agreement includes representations and warranties, reporting covenants, affirmative covenants, negative covenants, financial covenants and events of default customary for financings of this type. Upon the occurrence of an event of default the Lender may accelerate the loans. Upon the occurrence of certain insolvency and bankruptcy events of default the loans will automatically accelerate.

**NOTE 13. LEASES**

We enter into operating lease contracts primarily for land and office space. Arrangements are evaluated at inception to determine whether such arrangements contain a lease. Operating leases include land lease contracts and contracts for the use of office space. In accordance with the transition guidance of ASC 842, such arrangements are included in our balance sheet as of January 1, 2019.

Right of use assets, which we refer to as “ROU assets,” represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the respective lease term. Lease expense is recognized on a straight-line basis over the lease term.

Certain of our operating lease agreements include rental payments based on a percentage of revenue and others include rental payments adjusted periodically for inflationary changes. Percentage rent contracts, in which lease expense is calculated as a percentage of advertising revenue, and payments due to changes in inflationary adjustments are included within variable rent expense, which is accounted for separately from periodic straight-line lease expense.

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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 13. LEASES (Continued)**

Many operating lease contracts expire; however, we may continue to operate the leased assets after the rights and obligations of the lease agreements have expired. Such contracts, once expired, are considered to be leases and future expected payments are included in operating lease liabilities or ROU assets, using a 10 year extension period. Many of our leases entered into in connection with land provide options to extend the terms of the agreements. Generally, renewal periods are included in minimum lease payments when calculating the lease liabilities as, for most leases, we consider exercise of such options to be reasonably certain. As a result, optional terms and payments are included within the lease liability. Our lease agreements do not contain any material residual value guarantees or material restrictive covenants.

The implicit rate within our lease agreements is generally not determinable. As such, we use the incremental borrowing rate, which we refer to as "IBR," to determine the present value of lease payments at the commencement of the lease. The IBR, as defined in ASC 842, is "the rate of interest that a lessee would have to pay to borrow on a collateralized basis over a similar term an amount equal to the lease payments in a similar economic environment."

**Operating Lease Cost**

Operating lease cost for the three and nine months ended September 30, 2019 are as follows:

	<b>Three Months Ended September 30, 2019</b>	<b>Nine Months Ended September 30, 2019</b>	<b>Statement of Operations Classification</b>
Lease cost	\$ 1,490,895	\$ 4,432,628	Cost of billboard revenues and general and administrative
Variable and short-term lease cost	141,160	730,838	Cost of billboard revenues and general and administrative
<b>Total Lease Cost</b>	<b>\$ 1,632,055</b>	<b>\$ 5,163,466</b>	

Supplemental cash flow information related to operating leases was as follows:

	<b>Three Months Ended September 30, 2019</b>	<b>Nine Months Ended September 30, 2019</b>
Cash payments for operating leases	\$ 1,471,879	\$ 4,407,269
New operating lease assets obtained in exchange for operating lease liabilities	\$ -	\$ 1,437,622

**Operating Lease Assets and Liabilities**

	<b>September 30, 2019</b>	<b>Balance Sheet Classification</b>
Lease assets	\$ 50,251,439	Other Assets: Right of use assets
Current lease liabilities	\$ 3,520,592	Current Liabilities: Lease liabilities
Noncurrent lease liabilities	45,177,722	Long-term Liabilities: Lease liabilities
<b>Total Lease Liabilities</b>	<b>\$ 48,698,314</b>	



**BOSTON OMAHA CORPORATION  
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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 13. LEASES (Continued)**

**Maturity of Operating Lease Liabilities**

	<u>September 30, 2019</u>
2019	\$ 3,999,277
2020	5,629,006
2021	5,484,871
2022	5,200,771
2023	4,827,537
Thereafter	51,481,081
Total lease payments	76,622,543
Less imputed interest	(27,924,229)
<b>Present Value of Lease Liabilities</b>	<b>\$ 48,698,314</b>

As of September 30, 2019, our operating leases have a weighted-average remaining lease term of 16.98 years and a weighted-average discount rate of 4.88%.

The future minimum obligations under operating leases in effect as of December 31, 2018 having a noncancellable term in excess of one year as determined prior to the adoption of ASC 842 are as follows:

2019	\$ 4,495,984
2020	4,148,078
2021	3,824,585
2022	3,406,397
2023	3,287,293
Thereafter	19,047,366
Total	\$ 38,209,703

**NOTE 14. INDUSTRY SEGMENTS**

This summary presents our current segments, as described below.

**General Indemnity Group, LLC**

GIG conducts our insurance operations through its subsidiaries, Warnock, SSS, SCS, UCS, and GIDIS. SSS clients are multi-state and UCS, SCS, and Warnock clients are nationwide. Revenue consists of surety bond sales and insurance commissions. Currently, GIG's corporate resources are used to support Warnock, SSS, SCS, UCS, and GIDIS and to make additional business acquisitions in the insurance industry.

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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 14. INDUSTRY SEGMENTS (Continued)**

**Link Media Holdings, LLC**

LMH conducts our billboard rental operations. LMH advertisers are located in Alabama, Florida, Georgia, Illinois, Iowa, Kansas, Missouri, Nebraska, Virginia, West Virginia, and Wisconsin.

<b>Three Months Ended September 30, 2019</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Revenue	\$ 3,639,924	\$ 7,182,884	\$ -	\$ 10,822,808
Segment gross profit	1,614,604	4,325,204	-	5,939,808
Segment loss from operations	(595,974)	(2,278,483)	(914,642)	(3,789,099)
Capital expenditures	5,943	8,410,950	-	8,416,893
Depreciation and amortization	285,625	3,834,397	-	4,120,022

<b>Three Months Ended September 30, 2018</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Revenue	\$ 1,639,723	\$ 3,753,795	\$ -	\$ 5,393,518
Segment gross profit	993,492	2,321,008	-	3,314,500
Segment loss from operations	(1,160,447)	(971,222)	(773,387)	(2,905,056)
Capital expenditures	5,511	139,855,054	-	139,860,565
Depreciation and amortization	313,931	1,763,940	-	2,077,871

<b>Nine Months Ended September 30, 2019</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Revenue	\$ 8,959,828	\$ 21,113,266	\$ -	\$ 30,073,094
Segment gross profit	4,217,803	12,779,299	-	16,997,102
Segment loss from operations	(2,652,352)	(5,592,959)	(3,534,377)	(11,779,688)
Capital expenditures	43,704	9,808,129	-	9,851,833
Depreciation and amortization	896,935	10,632,616	-	11,529,551

<b>Nine Months Ended September 30, 2018</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Revenue	\$ 4,202,967	\$ 7,003,254	\$ -	\$ 11,206,221
Segment gross profit	3,079,200	4,004,846	-	7,084,046
Segment loss from operations	(3,408,258)	(2,472,933)	(2,269,947)	(8,151,138)
Capital expenditures	15,542	141,614,043	-	141,629,585
Depreciation and amortization	955,151	3,209,367	-	4,164,518

**BOSTON OMAHA CORPORATION  
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**Notes to Unaudited Consolidated Financial Statements**

**For the Nine Months Ended September 30, 2019 and 2018**

**NOTE 14. INDUSTRY SEGMENTS (Continued)**

<b>As of September 30, 2019</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Accounts receivable, net	\$ 2,113,990	\$ 3,263,959	\$ -	\$ 5,377,949
Goodwill	8,719,294	97,038,597	-	105,757,891
Total assets	43,495,078	220,957,167	161,662,234	426,114,479

<b>As of December 31, 2018</b>	<b>GIG</b>	<b>LMH</b>	<b>Unallocated</b>	<b>Total Consolidated</b>
Accounts receivable, net	\$ 1,075,399	\$ 3,389,045	\$ -	\$ 4,464,444
Goodwill	8,719,294	89,966,501	-	98,685,795
Total assets	36,396,939	175,082,989	120,714,593	332,194,521

**NOTE 15. CUSTODIAL RISK**

As of September 30, 2019, we had approximately \$6,600,000 in excess of federally insured limits on deposit with financial institutions.

**NOTE 16. SUBSEQUENT EVENTS**

Subsequent to September 30, 2019 through October 25, 2019, we sold through Cowen an additional 7,400 shares of our Class A common stock, under the “at the market” Sales Agreement, resulting in net proceeds to us of \$144,707 (See Note 11).

On October 1, 2019, our subsidiary, LMO, acquired certain billboard assets in Missouri from Alpha Displays, Inc. The purchase price for the acquired assets was \$1,337,685 and includes \$380,547 that was held back by LMO and will be disbursed, subject to any claims for indemnification, over an 18 month period. The assets were acquired for the purpose of expanding our presence in the outdoor advertising market in the Midwestern United States.

**Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.**

**CAUTIONARY STATEMENT FOR FORWARD-LOOKING STATEMENTS**

THIS QUARTERLY REPORT ON FORM 10-Q INCLUDES FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF SECTION 27A OF THE SECURITIES ACT OF 1933, AS AMENDED, SECTION 21E OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED, AND OTHER FEDERAL SECURITIES LAWS. WE HAVE BASED THESE FORWARD-LOOKING STATEMENTS ON OUR CURRENT INTENT, EXPECTATIONS AND PROJECTIONS ABOUT FUTURE EVENTS, AND THESE FORWARD-LOOKING STATEMENTS ARE NOT GUARANTEED TO OCCUR AND MAY NOT OCCUR. THESE FORWARD-LOOKING STATEMENTS ARE SUBJECT TO KNOWN AND UNKNOWN RISKS, UNCERTAINTIES AND ASSUMPTIONS ABOUT US THAT MAY CAUSE OUR ACTUAL RESULTS, LEVELS OF ACTIVITY, PERFORMANCE OR ACHIEVEMENTS TO BE MATERIALLY DIFFERENT FROM ANY FUTURE RESULTS, LEVELS OF ACTIVITY, PERFORMANCE OR ACHIEVEMENTS EXPRESSED OR IMPLIED BY SUCH FORWARD-LOOKING STATEMENTS. IN SOME CASES, YOU CAN IDENTIFY FORWARD-LOOKING STATEMENTS BY TERMINOLOGY SUCH AS “MAY,” “WILL,” “SHOULD,” “COULD,” “WOULD,” “INTEND,” “PROJECT,” “CONTEMPLATE,” “POTENTIAL,” “EXPECT,” “PLAN,” “ANTICIPATE,” “BELIEVE,” “ESTIMATE,” “CONTINUE,” OR THE NEGATIVE OF SUCH TERMS OR OTHER SIMILAR EXPRESSIONS. THESE STATEMENTS ARE ONLY PREDICTIONS. FACTORS THAT MIGHT CAUSE OR CONTRIBUTE TO SUCH A DISCREPANCY INCLUDE, BUT ARE NOT LIMITED TO, THOSE DESCRIBED IN OUR OTHER SECURITIES AND EXCHANGE COMMISSION FILINGS.

THE OUTCOME OF THE EVENTS DESCRIBED IN THIS REPORT ALSO CONTAINS STATISTICAL AND OTHER INDUSTRY AND MARKET DATA RELATED TO OUR BUSINESS AND INDUSTRY THAT WE OBTAINED FROM INDUSTRY PUBLICATIONS AND RESEARCH, SURVEYS AND STUDIES CONDUCTED BY US AND THIRD PARTIES, AS WELL AS OUR ESTIMATES OF POTENTIAL MARKET OPPORTUNITIES. INDUSTRY PUBLICATIONS, THIRD-PARTY AND OUR OWN RESEARCH, SURVEYS AND STUDIES GENERALLY INDICATE THAT THEIR INFORMATION HAS BEEN OBTAINED FROM SOURCES BELIEVED TO BE RELIABLE ALTHOUGH THEY DO NOT GUARANTEE THE ACCURACY OR COMPLETENESS OF SUCH INFORMATION. THIS MARKET DATA INCLUDES PROJECTIONS THAT ARE BASED ON A NUMBER OF ASSUMPTIONS. IF THESE ASSUMPTIONS TURN OUT TO BE INCORRECT, ACTUAL RESULTS MAY DIFFER FROM THE PROJECTIONS BASED ON THESE ASSUMPTIONS. AS A RESULT, OUR MARKETS MAY NOT GROW AT THE RATES PROJECTED BY THIS DATA, OR AT ALL. THE FAILURE OF THESE MARKETS TO GROW AT THESE PROJECTED RATES MAY HAVE A MATERIAL ADVERSE EFFECT ON OUR BUSINESS, RESULTS OF OPERATIONS, FINANCIAL CONDITION AND THE MARKET PRICE OF OUR COMMON STOCK.

THE FOLLOWING DISCUSSION SHOULD BE READ IN CONJUNCTION WITH OUR FINANCIAL STATEMENTS AND RELATED NOTES THERETO INCLUDED ELSEWHERE IN THIS REPORT. ANY OF THE FORWARD-LOOKING STATEMENTS THAT WE MAKE IN THIS QUARTERLY REPORT ON FORM 10-Q AND IN OTHER PUBLIC REPORTS AND STATEMENTS WE MAKE MAY TURN OUT TO BE INACCURATE AS A RESULT OF OUR BELIEFS AND ASSUMPTIONS WE MAKE IN CONNECTION WITH THE FACTORS SET FORTH ABOVE OR BECAUSE OF OTHER UNIDENTIFIED AND UNPREDICTABLE FACTORS. IN ADDITION, OUR BUSINESS AND FUTURE RESULTS ARE SUBJECT TO A NUMBER OF FACTORS, INCLUDING THOSE FACTORS SET FORTH IN THE “RISK FACTORS” SECTION OF OUR ANNUAL REPORT ON FORM 10-K FOR THE FISCAL YEAR ENDED DECEMBER 31, 2018, IN EXHIBIT 99.1 TO OUR FORM 8-K AS FILED WITH THE SECURITIES AND EXCHANGE COMMISSION ON AUGUST 13, 2019 AND IN ITEM 1A IN PART II OF THIS FORM 10-Q. BECAUSE OF THESE AND OTHER UNCERTAINTIES, OUR ACTUAL FUTURE RESULTS MAY BE MATERIALLY DIFFERENT FROM THE RESULTS INDICATED BY THESE FORWARD-LOOKING STATEMENTS AND YOU SHOULD NOT RELY ON SUCH STATEMENTS. WE UNDERTAKE NO OBLIGATION TO PUBLISH REVISED FORWARD-LOOKING STATEMENTS TO REFLECT THE OCCURRENCE OF UNANTICIPATED EVENTS OR CIRCUMSTANCES AFTER THE DATE HEREOF. THESE RISKS COULD CAUSE OUR ACTUAL RESULTS FOR 2019 AND BEYOND TO DIFFER MATERIALLY FROM THOSE EXPRESSED IN ANY FORWARD-LOOKING STATEMENTS BY OR ON BEHALF OF US, AND COULD NEGATIVELY AFFECT OUR FINANCIAL CONDITION, LIQUIDITY AND OPERATING AND STOCK PRICE PERFORMANCE.

## Overview

We are currently engaged in outdoor billboard advertising and surety insurance and related brokerage businesses. In addition, we hold minority investments in commercial real estate management and brokerage services, a bank focused on servicing the automotive loan market, and a homebuilding company with operations located primarily in the Southeast United States.

**Billboards:** We commenced our billboard business operations in June 2015 through acquisitions by our wholly-owned subsidiary Link Media Holdings, LLC, which we refer to as “Link”, of smaller billboard companies located in the Southeast United States and Wisconsin. During July and August 2018, we acquired the membership interests or assets of three larger billboard companies which increased our overall billboard count to approximately 2,900 billboards. These transactions include our acquisition on July 31, 2018 of Tammy Lynn Outdoor, LLC, which we refer to as “Tammy Lynn,” for cash and stock consideration, our acquisition on August 22, 2018 of substantially all of the assets of Key Outdoor, Inc., which we refer to as “Key,” for approximately \$38 million, and our acquisition on August 31, 2018 of Waitt Outdoor, LLC, which we refer to as “Waitt,” for approximately \$84 million. We believe that the acquisitions of Waitt and Key, with over 1,600 and 700 billboard structures, respectively, make us a leading outdoor billboard advertising company in the markets we serve in the Midwest. As of November 1, 2019, we operate approximately 3,000 billboards with approximately 5,600 advertising faces. One of our principal business objectives is to continue to acquire additional billboard assets through acquisitions of existing billboard businesses in the United States when they can be made at what we believe to be attractive prices relative to other opportunities generally available to us.

**Surety Insurance:** Our surety insurance business commenced in April 2016 with the acquisition of a surety insurance brokerage business with a national internet-based presence. In December 2016, we completed the acquisition of United Casualty & Surety Insurance Company, which we refer to as “UCS,” a surety insurance company, which at that time was licensed to issue surety bonds in only nine states. Since that time, we worked to grow the number of states in which UCS can issue surety bonds and, as a result, UCS is now licensed to issue surety insurance in all 50 states and the District of Columbia. In addition, over the last two years, we have also acquired several additional surety insurance brokerage businesses located in various regions of the United States.

### **Investments:**

- We have made a series of investments in a commercial real estate management, brokerage and related services business as well as an asset management business commencing in September 2015. We currently own 30% of Logic Real Estate Companies LLC, which we refer to as “Logic,” and approximately 49.9% of 24<sup>th</sup> Street Holding Company, LLC, both directly and indirectly through our ownership in Logic.
- In late December 2017, we invested \$10 million in Dream Finders Holdings LLC, which we refer to as “DFH”, the parent company of Dream Finders Homes, LLC, a national home builder with operations in Florida, Texas, Georgia, Colorado and the greater northern Virginia and Maryland areas. In May 2019, our subsidiary BOC DFH, LLC invested an additional \$12 million in DFH through the purchase of preferred units. DFH is required to pay to us a mandatory preferred return of at least 14% per annum on such preferred units and 25% of our preferred units are convertible, at our option, into non-voting common units after May 29, 2020 and the remaining preferred units are convertible, at our option, into non-voting common units after May 29, 2021. The mandatory 14% preferred return increases if the preferred units purchased are not redeemed or converted within one year of purchase. Also, we obtain additional beneficial conversion terms if the preferred units are not redeemed by May 29, 2021.
- In May 2018, we invested, through one of our subsidiaries, approximately \$19 million, through the purchase of common stock, of CB&T Holding Corporation, the privately held parent company of Crescent Bank & Trust, Inc., which we refer to as “Crescent.” Crescent is located in New Orleans and generates the majority of its revenues from indirect subprime automobile lending across the United States.

In each of our businesses, we hope to expand our geographic reach and market share and seek to develop a competitive advantage and/or brand name for our services, which we hope will be a differentiating factor for customers. Our insurance market primarily services small contractors, small- and medium-sized businesses and individuals that are required to provide surety bonds (1) in connection with their work for government agencies and others, (2) in connection with contractual obligations, or (3) to meet regulatory requirements and other needs. We have expanded the licensing of the UCS business to all 50 states and the District of Columbia. In outdoor advertising, our plan is to continue to grow this business through acquisitions of billboard assets. We also expect to continue to make additional investments in real estate management service businesses, as well as in other businesses. In the future, we expect to expand the range of services we provide in the insurance sector, seek to continue to expand our billboard operations and to possibly consider acquisitions of other businesses, as well as investments, in other sectors. Our decision to expand outside of these current business sectors we serve or in which we have made investments will be based on the opportunity to acquire businesses which we believe provide the potential for sustainable earnings at an attractive level relative to capital employed and, with regard to investment, we believe have the potential to provide attractive returns.

We seek to enter markets where we believe demand for our services will grow in the coming years due to certain barriers to entry and/or to anticipated long-term demand for these services. In the outdoor billboard business, government restrictions often limit the number of additional billboards that may be constructed. At the same time, advances in billboard technology provide the opportunity to improve revenues through the use of digital display technologies and other new technologies. In the surety insurance business, new insurance companies must be licensed by state agencies that impose capital, management and other strict requirements on these insurers. These hurdles are at the individual state level, with statutes often providing wide latitude to regulators to impose judgmental requirements upon new entrants. In addition, new distribution channels in certain areas of surety may provide a new opportunity. In the real estate management services market, we believe the anticipated continued growth of commercial real estate in many sections of the United States will provide opportunities for management services for the foreseeable future. We also believe our investment in both Crescent and DFH provides the opportunity for each company to significantly grow its business. Finally, we invest our available capital and the surplus capital from UCS in a wide range of securities, including equity securities of large cap public companies, various corporate and government bonds and U.S. treasuries.

### **How We Generate Our Revenues and Evaluate Our Business**

We currently generate revenues primarily through billboard advertising and related services and from the sale of surety insurance and related brokerage activities. Revenue for outdoor advertising space rental is recognized on a straight-line basis over the term of the contract and advertising revenue is reported net of agency commissions. Payments received in advance of being earned are recorded as deferred revenue. In our surety insurance business, premiums written are recognized as revenues based on a pro rata daily calculation over the respective terms of the policies in-force. Unearned premiums represent the portion of premiums written applicable to the unexpired term of the policies in-force. In connection with our surety agency business, insurance commissions are recognized at a point in time, on a bond-by-bond basis as of the policy effective date and are generally nonrefundable.

Segment gross profit is a key metric that we use to evaluate segment operating performance and to determine resource allocation between segments. We define segment gross profit as segment revenues less segment direct cost of services. In our billboard business, direct cost of services includes land leases, utilities, repairs and maintenance of equipment, sales commissions, contract services, and other billboard level expenses. In our surety business, direct cost of services includes commissions, premium taxes, fees, and assessments, and losses and loss adjustment expenses.

**Results of Operations****Three Months Ended September 30, 2019 Compared to Three Months Ended September 30, 2018**

The following is a comparison of our results of operations for the three months ended September 30, 2019, which we refer to as the “third quarter of fiscal 2019,” compared to the three months ended September 30, 2018, which we refer to as the “third quarter of fiscal 2018.” Our results for the third quarter of fiscal 2019 include the operating results of certain billboard operations which were acquired during the third quarter of fiscal 2018. Therefore, comparisons of our results for the third quarter of fiscal 2019 to the third quarter of fiscal 2018 may not be meaningful.

*Revenues.* For the third quarter of fiscal 2019 and the third quarter of fiscal 2018, our revenues in dollars and as a percentage of total revenues were as follows:

	For the Three Months Ended September 30, (unaudited)				
	2019		2018		2019 vs 2018
	Amount	As a % of Total Revenues	Amount	As a % of Total Revenues	\$ Variance
<b>Revenues:</b>					
Billboard rentals, net	\$ 7,182,884	66.4%	\$ 3,753,795	69.6%	\$ 3,429,089
Premiums earned	3,065,490	28.3%	814,944	15.1%	2,250,546
Insurance commissions	442,824	4.1%	793,934	14.7%	(351,110)
Investment and other income	131,610	1.2%	30,845	0.6%	100,765
<b>Total Revenues</b>	<b>\$ 10,822,808</b>	<b>100.0%</b>	<b>\$ 5,393,518</b>	<b>100.0%</b>	<b>\$ 5,429,290</b>

We realized total revenues of \$10,822,808 during the third quarter of fiscal 2019, an increase of 100.7% as compared to revenues of \$5,393,518 during the third quarter of fiscal 2018. Total revenues were largely driven by increases in our net billboard rentals, which reflects the billboard acquisitions completed in the third quarter of fiscal 2018. The increase in revenues was also due to increased written premiums reflecting our approval to issue surety bonds in California in the third quarter of fiscal 2018, growth within our rental guarantee bond program, and improved marketing efforts in our insurance business. We recognize revenues for written premium over the life of the surety bond, and, as a result, increased sales activities are not fully reflected in the quarter in which the surety bond is issued.

- Net billboard rentals in the third quarter of fiscal 2019 increased \$3,429,089, or 91.3% from the third quarter of fiscal 2018, primarily due to the Waitt, Key and Tammy Lynn acquisitions in July 2018 and August 2018 as well as continued improvement in rental and occupancy rates on our existing billboards.
- Premiums earned from our UCS insurance subsidiary in the third quarter of fiscal 2019 increased 276.2% from the third quarter of fiscal 2018. The increase in premiums earned is primarily due to an increase in gross written premium now that UCS is licensed in all 50 states and the District of Columbia, growth within our rental guarantee bond program, and our agents being able to place more surety bond business through UCS.
- Revenues from insurance commissions generated by our surety brokerage operations decreased by 44.2%, primarily because our agents are able to place more surety bond business through UCS rather than through other carriers now that UCS is licensed in all 50 states and the District of Columbia.
- Investment and other income at UCS increased 326.7% to \$131,610 in the third quarter of fiscal 2019 from \$30,845 in the third quarter of fiscal 2018.

*Expenses.* For the third quarter of fiscal 2019 and the third quarter of fiscal 2018, our expenses, in dollars, and as a percentage of total revenues, were as follows:

	For the Three Months Ended September 30, (unaudited)				
	2019		2018		2019 vs 2018
	Amount	As a % of Total Revenues	Amount	As a % of Total Revenues	\$ Variance
<b>Costs and Expenses:</b>					
Cost of billboard revenues	\$ 2,857,680	26.4%	\$ 1,432,787	26.6%	\$ 1,424,893
Cost of insurance revenues	2,025,320	18.7%	646,231	12.0%	1,379,089
Employee costs	3,109,483	28.7%	2,029,254	37.6%	1,080,229
Professional fees	944,862	8.7%	955,042	17.7%	(10,180)
Depreciation	463,410	4.3%	469,163	8.7%	(5,753)
Amortization	3,656,612	33.8%	1,608,708	29.8%	2,047,904
General and administrative	1,445,859	13.4%	1,121,930	20.8%	323,929
Loss on disposition of assets	2,760	0.0%	-	0.0%	2,760
Accretion	33,154	0.3%	3,436	0.1%	29,718
Bad debt expense	72,767	0.7%	32,023	0.6%	40,744
<b>Total Costs and Expenses</b>	<b>\$ 14,611,907</b>	<b>135.0%</b>	<b>\$ 8,298,574</b>	<b>153.9%</b>	<b>\$ 6,313,333</b>

During the third quarter of fiscal 2019, we had total costs and expenses of \$14,611,907, as compared to total costs and expenses of \$8,298,574 in the third quarter of fiscal 2018. Total costs and expenses as a percentage of total revenues decreased from 153.9% in the third quarter of fiscal 2018 to 135.0% in the third quarter of fiscal 2019, a decrease of 18.9%, which reflects our increase in total revenues, primarily attributable to the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018 and increased revenues from our insurance operations. Many of our most significant increases in costs reflect these three acquisitions, including amortization of intangible assets associated with these acquisitions and cost of billboard revenues, as well as costs to meet future anticipated demand in our operations. In the third quarter of fiscal 2019, employee costs, professional fees, depreciation and general and administrative expenses decreased as a percentage of total revenues as compared to the third quarter of fiscal 2018. Cost of billboard revenues decreased slightly and cost of insurance revenues and amortization expense increased as a percentage of total revenues in the third quarter of fiscal 2019 as compared to the third quarter of fiscal 2018, due primarily to the three billboard acquisitions completed in the third quarter of fiscal 2018 and increased gross written premium by UCS. Accretion and bad debt expense remained relatively constant as a percentage of total revenues.

- Cost of billboard revenues in the third quarter of fiscal 2019 increased by \$1,424,893, a 99.4% increase from the third quarter of fiscal 2018. The increase in expenses is primarily due to the Waitt, Key and Tammy Lynn transactions, which significantly increased our number of billboards and accordingly increased the costs associated with operating this increased inventory, including increased land expense and increased commissions paid reflecting the greater sales volume.
- Cost of insurance revenues includes commissions paid, premium taxes, fees and assessments, and losses and loss adjustment expense. Due to increased gross written premium now that UCS is licensed in all 50 states and the District of Columbia, the cost of insurance revenues increased \$1,379,089, or 213.4% from the third quarter of fiscal 2018 to the third quarter of fiscal 2019.
- During the third quarter of fiscal 2019, total employee costs increased \$1,080,229 from the third quarter of fiscal 2018. However, employee costs as a percentage of revenues decreased to 28.7% in the third quarter of fiscal 2019 from 37.6% in the third quarter of fiscal 2018. This decrease in employee costs as a percentage of revenues was primarily due to significantly higher revenues, partially offset by increased staffing levels in our billboard and insurance operations. Most of the increase in staffing costs reflects increased headcount as a result of the acquisitions and increased staffing to meet future anticipated demand for our products and services.



- Non-cash expenses in the third quarter of fiscal 2019 included \$3,656,612 in amortization expense, \$463,410 in depreciation expense, and \$33,154 in accretion expense. Amortization expense increased by 127.3% and depreciation expense decreased by 1.2% from the third quarter of fiscal 2018 to the third quarter of fiscal 2019. These changes are primarily associated with the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018 as well as the finalization of the Key and Waitt purchase price allocations in the third quarter of 2019. Amortization was our largest expense in the third quarter of fiscal 2019, increasing \$2,047,904 in the third quarter of fiscal 2019 from the third quarter of fiscal 2018. Accretion expense in connection with asset retirement obligations for certain billboard assets increased to \$33,154 in the third quarter of fiscal 2019 primarily due to the Waitt, Key and Tammy Lynn transactions.
- General and administrative expenses increased from \$1,121,930 in the third quarter of fiscal 2018 to \$1,445,859 in the third quarter of fiscal 2019, an increase of 28.9%. The increase was due primarily to increased staffing and systems implementations from the three significant billboard acquisitions in the third quarter of fiscal 2018. As a percentage of total revenues, general and administrative expenses decreased from 20.8% in the third quarter of fiscal 2018 to 13.4% in the third quarter of fiscal 2019.
- Professional fees in the third quarter of fiscal 2019 were \$944,862, or 8.7% of total revenues, as compared to \$955,042, or 17.7% of total revenues, in the third quarter of fiscal 2018.

*Net Loss from Operations.* Net loss from operations for the third quarter of fiscal 2019 was \$3,789,099, or 35.0% of total revenues, as compared to a net loss from operations of \$2,905,056, or 53.9% of total revenues, in the third quarter of fiscal 2018. The increase in net loss from operations in dollars was primarily due to the increase in amortization expense associated with the billboard acquisitions completed in the third quarter of fiscal 2018 as well as increased cost of insurance revenues. However, net loss from operations decreased as a percentage of total revenues during the third quarter of fiscal 2019 primarily due to a decrease in employee costs, general and administrative expenses and professional fees as a percentage of total revenues as revenues from the Waitt, Key and Tammy Lynn transactions and from our UCS surety bond business grew at a faster rate than these expenses. Our net loss from operations of \$3,789,099 in the third quarter of fiscal 2019 included \$4,153,176 from non-cash amortization, depreciation and accretion expenses.

*Other Income (Expense).* During the third quarter of fiscal 2019, we had net other income of \$4,456,704. Net other income included \$2,813,544 from unrealized gains on large publicly traded equity securities mainly held by Boston Omaha, \$315,897 in dividend income from equity securities held by Boston Omaha, \$159,564 in equity in income of unconsolidated affiliates, \$7,565 in realized gains on disposition of investments, and interest income of \$1,266,731, primarily derived from our investments in short-term treasury securities as well as our DFH preferred units, which was partially offset by interest expense of \$106,597 incurred under Link's term loan which commenced in August 2019. During the third quarter of fiscal 2018, we had net other income of \$980,582, which included \$117,395 in equity in income of unconsolidated affiliates, \$13,419 from unrealized gain on securities, \$389,947 in realized gains on disposition of investments, and interest income of \$459,821.

*Net Income (Loss) Attributable to Common Stockholders.* We had net income attributable to common stockholders in the amount of \$634,999 in the third quarter of fiscal 2019, as contrasted to a net loss attributable to common stockholders of \$1,931,041 in the third quarter of fiscal 2018. Our income on a per share basis in the third quarter of fiscal 2019 was \$0.03, based on 22,798,738 weighted average shares outstanding, as compared to a per share loss of \$0.09, based on 22,029,790 weighted average shares outstanding in the third quarter of fiscal 2018.

*Nine Months Ended September 30, 2019 Compared to Nine Months Ended September 30, 2018*

The following is a comparison of our results of operations for the nine months ended September 30, 2019, which we refer to as the “first nine months of fiscal 2019,” compared to the nine months ended September 30, 2018, which we refer to as the “first nine months of fiscal 2018.” Our results for the first nine months of fiscal 2019 include the operating results of certain billboard operations which were acquired during the third quarter of fiscal 2018. Therefore, comparisons of our results for the first nine months of fiscal 2019 to the first nine months of fiscal 2018 may not be meaningful.

*Revenues.* For the first nine months of fiscal 2019 and the first nine months of fiscal 2018, our revenues in dollars and as a percentage of total revenues were as follows:

	<b>For the Nine Months Ended September 30, (unaudited)</b>				
	<b>2019</b>		<b>2018</b>		<b>2019 vs 2018</b>
	<b>Amount</b>	<b>As a % of Total Revenues</b>	<b>Amount</b>	<b>As a % of Total Revenues</b>	<b>\$ Variance</b>
<b>Revenues:</b>					
Billboard rentals, net	\$ 21,113,266	70.2%	\$ 7,003,254	62.5%	\$ 14,110,012
Premiums earned	7,435,389	24.7%	1,799,293	16.1%	5,636,096
Insurance commissions	1,200,927	4.0%	2,310,802	20.6%	(1,109,875)
Investment and other income	323,512	1.1%	92,872	0.8%	230,640
<b>Total Revenues</b>	<b>\$ 30,073,094</b>	<b>100.0%</b>	<b>\$ 11,206,221</b>	<b>100.0%</b>	<b>\$ 18,866,873</b>

We realized total revenues of \$30,073,094 during the first nine months of fiscal 2019, an increase of 168.4% over total revenues of \$11,206,221 during the first nine months of fiscal 2018. Total revenues were largely driven by increases in our net billboard rentals, which reflects the billboard acquisitions completed in the third quarter of fiscal 2018. The increase in revenues was also due to increased written premiums reflecting our approval to issue surety bonds in all 50 states and the District of Columbia, growth within our rental guarantee bond program, and improved marketing efforts. We recognize revenues for written premium over the life of the surety bond, and, as a result, increased sales activities are not fully reflected in the quarter in which the surety bond is issued.

- Net billboard rentals during the first nine months of fiscal 2019 increased \$14,110,012, or 201.5%, when compared to the the first nine months of fiscal 2018. This increase was mainly driven by the Waitt, Key and Tammy Lynn acquisitions in July 2018 and August 2018 as well as continued improvement in rental and occupancy rates on our existing billboards.
- Premiums earned from UCS during the first nine months of fiscal 2019 increased of 313.2% when compared to the first nine months of fiscal 2018. The increase in premiums earned is primarily due to an increase in gross written premium now that UCS is licensed in all 50 states and the District of Columbia, growth within our rental guarantee bond program, and our agents being able to place more surety bond business through UCS.
- Revenues from insurance commissions generated by our surety brokerage operations in the first nine months of fiscal 2019 decreased by 48.0%, primarily because our agents are able to place more surety bond business through UCS rather than through other carriers now that UCS is licensed in all 50 states and the District of Columbia.
- Investment and other income increased 248.3% to \$323,512 during the first nine months of fiscal 2019 from \$92,872 in the first nine months of fiscal 2018.

*Expenses.* For the first nine months of fiscal 2019 and the first nine months of fiscal 2018, our expenses, in dollars, and as a percentage of total revenues were as follows:

	For the Nine Months Ended September 30, (unaudited)				
	2019		2018		2019 vs 2018
	Amount	As a % of Total Revenues	Amount	As a % of Total Revenues	\$ Variance
<b>Costs and Expenses:</b>					
Cost of billboard revenues	\$ 8,333,967	27.7%	\$ 2,998,408	26.8%	\$ 5,335,559
Cost of insurance revenues	4,742,025	15.8%	1,123,767	10.0%	3,618,258
Employee costs	8,953,935	29.8%	5,735,278	51.2%	3,218,657
Professional fees	3,005,543	10.0%	2,375,417	21.2%	630,126
Depreciation	2,167,815	7.2%	1,104,570	9.9%	1,063,245
Amortization	9,361,736	31.1%	3,059,948	27.3%	6,301,788
General and administrative	4,933,960	16.4%	2,822,145	25.2%	2,111,815
Loss on disposition of assets	28,293	0.1%	81,857	0.7%	(53,564)
Accretion	99,086	0.3%	9,431	0.1%	89,655
Bad debt expense	226,422	0.8%	46,538	0.4%	179,884
<b>Total Costs and Expenses</b>	<b>\$ 41,852,782</b>	<b>139.2%</b>	<b>\$ 19,357,359</b>	<b>172.8%</b>	<b>\$ 22,495,423</b>

During the first nine months of fiscal 2019, we had total costs and expenses of \$41,852,782, as compared to total costs and expenses of \$19,357,359 in the first nine months of fiscal 2018. Total costs and expenses as a percentage of total revenues decreased from 172.8% in the first nine months of fiscal 2018 to 139.2% in the first nine months of fiscal 2019, a decrease of 33.6%. This result reflects our increase in total revenues, primarily attributable to the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018 and increased revenues from our insurance operations. Many of our most significant increases in costs reflect these acquisitions completed in the third quarter of fiscal 2018, including amortization of intangibles associated with these acquisitions and cost of billboard revenues, as well as costs to meet future anticipated demand in our operations. In the first nine months of fiscal 2019, employee costs, professional fees, depreciation and general and administrative expenses decreased as a percentage of total revenues as compared to the first nine months of fiscal 2018. Cost of billboard revenues, cost of insurance revenues, and amortization expense increased as a percentage of total revenues in the first nine months of fiscal 2019 as compared to the first nine months of fiscal 2018 due primarily to the three acquisitions completed in the third quarter of fiscal 2018 and increased gross written premium by UCS. Accretion and bad debt expense remained relatively constant as a percentage of total revenues.

- Cost of billboard revenues in the first nine months of fiscal 2019 increased by \$5,335,559, a 177.9% increase from the first nine months of fiscal 2018. The increase in expenses is primarily due to the Waitt, Key and Tammy Lynn transactions, which significantly increased our number of billboards and accordingly increased the costs associated with operating this increased inventory, including increased land expense and increased commissions paid reflecting the greater sales volume. As a percentage of billboard revenues, cost of billboard revenues in the first nine months of fiscal 2019 decreased to 39.5% of billboard revenues from 42.8% of billboard revenues in the first nine months of fiscal 2018.
- Cost of insurance revenues includes commissions paid, premium taxes, fees and assessments, and losses and loss adjustment expense. Due to increased gross written premium now that UCS is licensed in all 50 states and the District of Columbia, the cost of insurance revenues increased from \$1,123,767 during the first nine months of fiscal 2018 to \$4,742,025 during the first nine months of fiscal 2019, an increase of 322.0%.
- During the first nine months of fiscal 2019, total employee costs increased by 56.1% from the first nine months of fiscal 2018. However, employee costs as a percentage of revenues decreased to 29.8% in the first nine months of fiscal 2019 from 51.2% in the first nine months of fiscal 2018. This decrease in employee costs as a percentage of revenues was primarily due to significantly higher revenues, partially offset by increased staffing levels in our billboard and insurance operations. Most of the increase in staffing costs reflects increased headcount as a result of the acquisitions and increased staffing to meet future anticipated demand for our products and services.

- Non-cash expenses in the first nine months of fiscal 2019 included \$9,361,736 in amortization expense, \$2,167,815 in depreciation expense, and \$99,086 in accretion expense. Amortization expense increased by 205.9% and depreciation expense increased by 96.3% from the first nine months of fiscal 2018 to the first nine months of fiscal 2019. These increases are primarily associated with the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018 as well as the finalization of the Key and Waitt purchase price allocations in the third quarter of 2019. Amortization was our largest expense in the first nine months of fiscal 2019, increasing \$6,301,788 from the first nine months of fiscal 2018. In the first nine months of fiscal 2019, amortization expense equaled 31.1% of total revenues, as compared to 27.3% of total revenues in the first nine months of fiscal 2018. Accretion expense in connection with asset retirement obligations for certain billboard assets increased to \$99,086 in the first nine months of fiscal 2019 primarily due to the Waitt, Key and Tammy Lynn transactions.
- General and administrative expenses increased from \$2,822,145 in the first nine months of fiscal 2018 to \$4,933,960 in the first nine months of fiscal 2019, an increase of 74.8%. The increase was due primarily to increased staffing and systems implementations from recent acquisitions as well as increasing staffing in our insurance business to meet future anticipated demand for our products and services. As a percentage of total revenues, general and administrative expenses decreased from 25.2% in the first nine months of fiscal 2018 to 16.4% in the first nine months of fiscal 2019.
- Professional fees in the first nine months of fiscal 2019 were \$3,005,543, or 10.0% of total revenues, as compared to \$2,375,417, or 21.2% of total revenues, in the first nine months of fiscal 2018. Professional fees increased in the first nine months of fiscal 2019, primarily due to accounting, audit, legal and consulting fees, including fees for our fiscal 2018 audit, initial internal controls attestation by our outside independent auditor and new accounting systems implementation. Professional fees decreased as a percentage of total revenues as revenues grew more quickly than these costs.

*Net Loss from Operations.* Net loss from operations for the first nine months of fiscal 2019 was \$11,779,688, or 39.2% of total revenues, as compared to a net loss from operations of \$8,151,138, or 72.7% of total revenues, in the first nine months of fiscal 2018. The increase in net loss from operations in dollars was primarily due to increased amortization expense associated with the billboard acquisitions completed in the third quarter of fiscal 2018 as well as increased cost of billboard and insurance revenues. However, net loss from operations decreased as a percentage of total revenues in the first nine months of fiscal 2019 primarily due to the decrease of employee costs, general and administrative expenses and professional fees as a percentage of total revenues as revenues from the Waitt, Key and Tammy Lynn transactions and from our UCS surety bond business grew at a faster rate than these expenses. Our net loss from operations of \$11,779,688 in the first nine months of fiscal 2019 included \$11,628,637 from non-cash amortization, depreciation and accretion expenses.

*Other Income (Expense).* During the first nine months of fiscal 2019, we had net other income of \$6,261,025. Net other income included \$2,864,060 from unrealized gains on large publicly traded equity securities mainly held by Boston Omaha, \$315,897 in dividend income from equity securities held by Boston Omaha, \$323,333 in equity in income of unconsolidated affiliates, \$432,409 in realized gains mainly from the sale of marketable equity securities held by UCS, and interest income of \$2,431,923, primarily derived from our investments in short-term treasury securities as well as our DFH preferred units, which was partially offset by interest expense of \$106,597 incurred under Link's term loan which commenced in August 2019. During the first nine months of fiscal 2018, we had net other income of \$2,514,385, which included \$502,486 in equity in income of unconsolidated affiliates, \$126,722 from unrealized gains on securities, \$335,214 in realized gains on disposition of investments, and interest income of \$1,551,767, which was slightly offset by interest expense of \$1,804.

*Net Income (Loss) Attributable to Common Stockholders.* We had a net loss attributable to common stockholders in the amount of \$5,557,735 in the first nine months of fiscal 2019, as contrasted to a net loss attributable to common stockholders of \$5,598,520 in the first nine months of fiscal 2018. Our loss on a per share basis in the first nine months of fiscal 2019 was \$0.25, based on 22,563,527 weighted average shares outstanding, as compared to a per share loss of \$0.29, based on 19,212,464 weighted average shares outstanding in the first nine months of fiscal 2018.

### Results of Operations by Segment

The following tables report results for the following two segments in which we operate, billboards and insurance, for the third quarter of fiscal 2019 and the third quarter of fiscal 2018:

#### Results of Billboard Operations

	For the Three Months Ended September 30, (unaudited)			
	2019		2018	
	Amount	As a % of Segment Operating Revenues	Amount	As a % of Segment Operating Revenues
<b>Operating Revenues</b>				
Billboard rentals, net	\$ 7,182,884	100.0%	\$ 3,753,795	100.0%
<b>Cost of Revenues</b>				
Ground rents	1,511,537	21.0%	743,966	19.8%
Utilities	298,611	4.2%	136,341	3.6%
Commissions paid	729,302	10.2%	379,408	10.1%
Other costs of revenues	318,230	4.4%	173,072	4.7%
Total cost of revenues	2,857,680	39.8%	1,432,787	38.2%
Gross margin	4,325,204	60.2%	2,321,008	61.8%
<b>Other Operating Expenses</b>				
Employee costs	1,601,792	22.3%	826,705	22.0%
Professional fees	334,968	4.7%	303,080	8.1%
Depreciation	456,958	6.3%	466,569	12.4%
Amortization	3,377,439	47.0%	1,297,371	34.6%
General and administrative	725,607	10.1%	363,046	9.7%
Accretion	33,154	0.5%	3,436	0.1%
Loss on disposition of assets	2,760	0.0%	-	-
Bad debt expense	71,009	1.0%	32,023	0.8%
Total expenses	6,603,687	91.9%	3,292,230	87.7%
<b>Segment Loss from Operations</b>	(2,278,483)	(31.7%)	(971,222)	(25.9%)
Interest income (expense)	(127,725)	(1.8%)	46	0.0%
	\$			
<b>Net Loss Attributable to Common Stockholders</b>	(2,406,208)	(33.5%)	\$ (971,176)	(25.9%)

*Comparison of the Third Quarter of Fiscal 2019 to the Third Quarter of Fiscal 2018.* In the third quarter of fiscal 2019, there was a 91.3% increase in net billboard revenues from the third quarter of fiscal 2018, reflecting the acquisition of billboards from Waitt, Key and Tammy Lynn in the third quarter of fiscal 2018 and improving rental and occupancy rates of our billboards. Net loss from operations for this segment increased in total dollars as well as a percentage of revenues mainly driven by the increase in amortization expense related to the Waitt, Key and Tammy Lynn transactions. The key factors affecting our billboard operations results during the third quarter of fiscal 2019 were as follows:

- Amortization expense increased by \$2,080,068 from the third quarter of fiscal 2018. The increase from 34.6% of total segment operating revenues in the third quarter of fiscal 2018 to 47.0% of total segment operating revenues in the third quarter of fiscal 2019 mainly reflects the Waitt, Key and Tammy Lynn transactions completed in the third quarter of fiscal 2018 as well as the finalization of the Key and Waitt purchase price allocations in the third quarter of 2019.
- Depreciation expense decreased by \$9,611 from the third quarter of fiscal 2018. This decrease was primarily due to the finalization of the Key and Waitt purchase price allocations in the third quarter of 2019.
- Increases in ground rents are due to the Waitt, Key and Tammy Lynn transactions. Ground rents increased as a percentage of total segment operating revenues from 19.8% in the third quarter of fiscal 2018 to 21.0% in the third quarter of fiscal 2019.
- Increases in commissions paid are associated with an increase in net billboard revenues driven mainly by the Waitt, Key and Tammy Lynn transactions as well as improved rental and occupancy rates. As a percentage of total segment operating revenues, commissions paid increased from 10.1% in the third quarter of fiscal 2018 to 10.2% in the third quarter of fiscal 2019.
- Other increases in operating expenses, including increased employee costs and general and administrative expenses, mainly reflect the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018.

## Results of Insurance Operations

For the Three Months Ended September 30,  
(unaudited)

	2019		2018	
	Amount	As a % of Segment Operating Revenues	Amount	As a % of Segment Operating Revenues
<b>Operating Revenues</b>				
Premiums earned	\$ 3,065,490	84.2%	814,944	49.7%
Insurance commissions	442,824	12.2%	793,934	48.4%
Investment and other income	131,610	3.6%	30,845	1.9%
Total operating revenues	3,639,924	100.0%	1,639,723	100.0%
<b>Cost of Revenues</b>				
Commissions paid	1,408,551	38.7%	442,425	27.0%
Premium taxes, fees, and assessments	130,783	3.6%	85,614	5.2%
Losses and loss adjustment expense	485,986	13.4%	118,192	7.2%
Total cost of revenues	2,025,320	55.7%	646,231	39.4%
Gross margin	1,614,604	44.3%	993,492	60.6%
<b>Other Operating Expenses</b>				
Employee costs	1,295,545	35.6%	1,129,725	68.9%
Professional fees	43,600	1.2%	85,541	5.2%
Depreciation	6,452	0.2%	2,594	0.2%
Amortization	279,173	7.7%	311,337	19.0%
Bad debt expense	1,758	0.0%	-	-
General and administrative	584,050	16.0%	624,742	38.1%
Total expenses	2,210,578	60.7%	2,153,939	131.4%
<b>Segment Loss from Operations</b>	(595,974)	(16.4%)	(1,160,447)	(70.8%)
Interest income	36	0.0%	45	0.0%
Unrealized gain on securities	204,354	5.6%	-	-
Gain (loss) on sale of investments	(3,060)	(0.1%)	8,208	0.5%
Noncontrolling interest in subsidiary income	(32,606)	(0.8%)	(6,567)	(0.4%)
<b>Net Loss Attributable to Common Stockholders</b>	\$ (427,250)	(11.7%)	(1,158,761)	(70.7%)

*Comparison of the Third Quarter of Fiscal 2019 to the Third Quarter of Fiscal 2018.* In the third quarter of fiscal 2019, total operating revenues increased by 122.0% as compared to the third quarter of fiscal 2018, primarily due to a 276.2% increase in premiums earned in the third quarter of fiscal 2019 as compared to the third quarter of fiscal 2018. At the same time, expenses grew at a slower rate than revenues, resulting in a reduced loss from insurance operations. The key factors affecting our insurance operations results during the third quarter of fiscal 2019 were as follows:

- Increased premiums earned from our UCS insurance subsidiary, reflecting our ability to now sell surety insurance in all 50 states and the District of Columbia as well as growth within our rental guarantee bond program. During the third quarter of fiscal 2018, UCS had just received approval from California and had not yet received approval from Oregon.
- Our brokerage operations realized a decrease in insurance commissions from other insurance carriers as more premium was written internally through UCS.
- The favorable impact of these additional revenues to UCS was partially offset by increased commissions paid, primarily due to increased revenues within UCS from third-party agents and through the sale of certain rental guarantee bonds which generally provide a higher commission structure.
- Our losses and loss adjustment expense as a percentage of insurance revenues increased in connection with our loss reserve estimates based on increased revenues within UCS and entering new geographic markets. In addition, we expanded our reinsurance coverage.
- We continued our efforts to improve operating results by expanding the technology infrastructure that is utilized by UCS and our brokerage operations.
- Employee costs and general and administrative expenses decreased as a percentage of revenue to 35.6% and 16.0%, respectively, during the third quarter of fiscal 2019. This is compared to 68.9% and 38.1%, respectively, during the third quarter of fiscal 2018.
- During the third quarter of fiscal 2019, our loss from insurance operations was reduced by unrealized gains on our investments in publicly held securities. We expect to continue to invest a portion of our excess capital in accordance with insurance regulatory limitations in both publicly traded equity securities and bonds. While these investments have produced unrealized gains in the third quarter of fiscal 2019, these investments are subject to the risk of loss in value depending upon market conditions and factors outside of our control.

## Results of Billboard Operations

For the Nine Months Ended September 30,  
(unaudited)

	2019		2018	
	Amount	As a % of Segment Operating Revenues	Amount	As a % of Segment Operating Revenues
<b>Operating Revenues</b>				
Billboard rentals, net	\$ 21,113,266	100.0%	\$ 7,003,254	100.0%
<b>Cost of Revenues</b>				
Ground rents	4,617,444	21.9%	1,594,713	22.8%
Utilities	843,011	4.0%	318,455	4.5%
Commissions paid	1,975,287	9.4%	679,490	9.7%
Other costs of revenues	898,225	4.2%	405,750	5.8%
Total cost of revenues	8,333,967	39.5%	2,998,408	42.8%
Gross margin	12,779,299	60.5%	4,004,846	57.2%
<b>Other Operating Expenses</b>				
Employee costs	4,479,344	21.2%	1,915,731	27.3%
Professional fees	587,194	2.8%	426,427	6.1%
Depreciation	2,151,314	10.2%	1,092,596	15.6%
Amortization	8,481,302	40.2%	2,116,771	30.2%
General and administrative	2,321,746	11.0%	789,302	11.3%
Accretion	99,086	0.5%	9,431	0.1%
Loss on disposition of assets	28,293	0.1%	81,857	1.2%
Bad debt expense	223,979	1.0%	45,664	0.7%
Total expenses	18,372,258	87.0%	6,477,779	92.5%
<b>Segment Loss from Operations</b>	(5,592,959)	(26.5%)	(2,472,933)	(35.3%)
Interest income (expense)	(56,638)	(0.3%)	125	0.0%
	\$		\$	
<b>Net Loss Attributable to Common Stockholders</b>	(5,649,597)	(26.8%)	(2,472,808)	(35.3%)

*Comparison of the First Nine Months of Fiscal 2019 to the First Nine Months of Fiscal 2018.* In the first nine months of fiscal 2019, there was a 201.5% increase in net billboard revenues from the first nine months months of fiscal 2018, reflecting the acquisition of billboards from Waitt, Key and Tammy Lynn in the third quarter of fiscal 2018 and improving rental and occupancy rates of our billboards. Other than amortization, bad debt and accretion expense, all other significant costs decreased as a percentage of segment operating revenues. Net loss from operations increased in total dollars but decreased as a percentage of revenues. The key factors affecting our billboard operations results during the first nine months of fiscal 2019 were as follows:

- Amortization expense increased by \$6,364,531 from the first nine months of fiscal 2018. The increase from 30.2% of total segment operating revenues in the first nine months of fiscal 2018 to 40.2% of total segment operating revenues in the first nine months of fiscal 2019 mainly reflects the Waitt, Key and Tammy Lynn transactions completed in the third quarter of fiscal 2018 as well as the finalization of the Key and Waitt purchase price allocations in the third quarter of 2019.
- Depreciation expense increased by \$1,058,718 from the first nine months of fiscal 2018. This increase was primarily due to the acquisitions of billboard assets under the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018.
- Increases in ground rents are mainly due to the Waitt, Key and Tammy Lynn transactions. However, due to increased net billboard revenues, ground rents decreased as a percentage of total segment operating revenues from 22.8% in the first nine months of fiscal 2018 to 21.9% in the first nine months of fiscal 2019.
- Increases in commissions paid are associated with an increase in net billboard revenues driven mainly by the Waitt, Key and Tammy Lynn transactions as well as improved rental and occupancy rates. However, as a percentage of total segment operating revenues, commissions paid decreased from 9.7% in the first nine months of fiscal 2018 to 9.4% in the first nine months of fiscal 2019.
- Other increases in operating expenses, including increased employee costs and general and administrative expenses, mainly reflect the Waitt, Key and Tammy Lynn transactions in the third quarter of fiscal 2018.

## Results of Insurance Operations

For the Nine Months Ended September 30,  
(unaudited)

	2019		2018	
	Amount	As a % of Segment Operating Revenues	Amount	As a % of Segment Operating Revenues
<b>Operating Revenues</b>				
Premiums earned	\$ 7,435,389	83.0%	\$ 1,799,293	42.8%
Insurance commissions	1,200,927	13.4%	2,310,802	55.0%
Investment and other income	323,512	3.6%	92,872	2.2%
<b>Total operating revenues</b>	<b>8,959,828</b>	<b>100.0%</b>	<b>4,202,967</b>	<b>100.0%</b>
<b>Cost of Revenues</b>				
Commissions paid	3,122,583	34.9%	865,353	20.6%
Premium taxes, fees, and assessments	350,884	3.9%	140,222	3.3%
Losses and loss adjustment expense	1,268,558	14.1%	118,192	2.8%
<b>Total cost of revenues</b>	<b>4,742,025</b>	<b>52.9%</b>	<b>1,123,767</b>	<b>26.7%</b>
Gross margin	4,217,803	47.1%	3,079,200	73.3%
<b>Other Operating Expenses</b>				
Employee costs	3,893,542	43.5%	3,515,919	83.7%
Professional fees	182,474	2.0%	437,939	10.4%
Depreciation	16,501	0.2%	11,974	0.3%
Amortization	880,434	9.8%	943,177	22.5%
Bad debt expense	2,443	0.0%	873	0.0%
General and administrative	1,894,761	21.2%	1,577,576	37.5%
<b>Total expenses</b>	<b>6,870,155</b>	<b>76.7%</b>	<b>6,487,458</b>	<b>154.4%</b>
<b>Segment Loss from Operations</b>	<b>(2,652,352)</b>	<b>(29.6%)</b>	<b>(3,408,258)</b>	<b>(81.1%)</b>
Interest income (expense)	104	0.0%	(1,515)	(0.0%)
Unrealized gain on securities	291,827	3.3%	-	-
Gain on sale of investments	417,508	4.7%	10,345	0.2%
Noncontrolling interest in subsidiary (income) loss	(39,072)	(0.5%)	38,233	0.9%
	\$		\$	
<b>Net Loss Attributable to Common Stockholders</b>	<b>(1,981,985)</b>	<b>(22.1%)</b>	<b>(3,361,195)</b>	<b>(80.0%)</b>

*Comparison of the First Nine Months of Fiscal 2019 to the First Nine Months of Fiscal 2018.* During the first nine months of fiscal 2019, total operating revenues increased by 113.2% as compared to the first nine months of fiscal 2018, primarily due to a 313.2% increase in premiums earned in the first nine months of fiscal 2019 as compared to the first nine months of fiscal 2018. In addition, during the first nine months of fiscal 2019, expenses grew at a slower rate than revenues, resulting in a reduced loss from insurance operations. The key factors affecting our insurance operations results during the first nine months of fiscal 2019 were as follows:

- Increased premiums earned from our UCS insurance subsidiary in the first nine months of fiscal 2019, reflecting our ability to now sell surety insurance in all 50 states and the District of Columbia as well as growth within our rental guarantee bond program. During the first nine months of fiscal 2018, we were just beginning operations in a number of states, received approval from California in August of 2018 and had not yet received approval from Oregon.
- Our brokerage operations realized a decrease in insurance commissions from other insurance carriers as more premium was written internally through UCS.
- The favorable impact of these additional revenues to UCS were partially offset by increased commissions paid, primarily due to increased revenues within UCS from third-party agents and through the sale of certain rental guarantee bonds which generally provide a higher commission structure.
- Our losses and loss adjustment expense as a percentage of insurance revenues increased in connection with our loss reserve estimates based on increased revenues within UCS and entering new geographic markets. In addition, we expanded our reinsurance coverage.
- We continued our efforts to improve operating results by expanding the technology infrastructure that is utilized by UCS and our brokerage operations.
- Employee costs and general and administrative expenses decreased as a percentage of revenue to 43.5% and 21.2%, respectively during the first nine months of fiscal 2019. This is compared to 83.7% and 37.5%, respectively, during the first nine months of fiscal 2018.
- During the first nine months of fiscal 2019, our loss from insurance operations was reduced by gains on the sale of publicly held equity investments and unrealized gains on our investments in publicly held securities. We expect to continue to invest a portion of our excess capital in accordance with insurance regulatory limitations in both publicly traded equity securities and bonds. While these investments have produced realized and unrealized gains in the first nine months of fiscal 2019, these investments are subject to the risk of loss in value depending upon market conditions and factors outside of our control.





## Cash Flows

### *Cash Flows for the First Nine Months of Fiscal 2019 compared to the First Nine Months of Fiscal 2018*

The table below summarizes our cash flows, in dollars, for the first nine months of fiscal 2019 and the first nine months of fiscal 2018:

	Nine Months Ended September 30, 2019 (unaudited)	Nine Months Ended September 30, 2018 (unaudited)
Net cash provided by (used in) operating activities	\$ 5,035,455	\$ (1,752,538)
Net cash used in investing activities	(59,515,863)	(175,029,833)
Net cash provided by financing activities	46,364,780	175,141,100
<b>Net (decrease) in cash, cash equivalents, and restricted cash</b>	<b>\$ (8,115,628)</b>	<b>\$ (1,641,271)</b>

*Net Cash Provided by (Used in) Operating Activities.* Net cash provided by operating activities was cash inflow of \$5,035,455 for the first nine months of fiscal 2019 compared to cash outflow of \$1,752,538 for the first nine months of fiscal 2018. The increase in operating cash inflow was primarily attributable to improved operation results (exclusive of amortization, depreciation, and accretion) in our billboard business following the acquisitions of Waitt, Key, and Tammy Lynn, and increased written premium at UCS.

*Net Cash Used in Investing Activities.* Net cash used in investing activities was \$59,515,863 for the first nine months of fiscal 2019 as compared with net cash used in investing activities of \$175,029,833 for the first nine months of fiscal 2018. This decrease in net cash used in investing activities is primarily attributable to the completion of the Waitt, Key and Tammy Lynn acquisitions during the third quarter of fiscal 2018.

*Net Cash Provided by Financing Activities.* Net cash provided by financing activities was \$46,364,780 in the first nine months of fiscal 2019 as compared to net cash provided by financing activities of \$175,141,100 during the first nine months of fiscal 2018. Net cash provided by financing activities consisted of \$29,229,522 in gross proceeds raised through our “at the market offering” in the first nine months of fiscal 2019, offset by offering costs of \$924,742, as well as \$18,060,000 borrowed under Link's credit facility which commenced in August 2019. During the first nine months of fiscal 2018, net cash provided by financing activities consisted of gross proceeds of approximately \$150,000,000 raised through the sale of our Class A common stock in our 2018 private placement and gross proceeds of \$26,696,400 raised through our “at the market” offering during the first nine months of fiscal 2018, offset by offering costs of \$1,555,300 collectively.

## Liquidity and Capital Resources

Currently, we own billboards in Alabama, Florida, Georgia, Illinois, Iowa, Kansas, Missouri, Nebraska, Virginia, West Virginia and Wisconsin, surety insurance brokerage firms we acquired in 2016 and 2017, a surety insurance company we acquired in December 2016, and minority investments in several real estate management entities, a builder of residential homes, and a bank holding entity whose primary source of revenue is in subprime automobile lending. At September 30, 2019, we had approximately \$10 million in unrestricted cash and approximately \$75 million in U.S. Treasury securities available for sale. Our strategy is to continue to acquire other billboard locations and insurance businesses as well as acquire other businesses which we would expect to generate positive cash flows when they can be made at what we believe to be attractive prices relative to other opportunities generally available to us. We currently expect to finance any future acquisitions and investments with cash, debt and seller or third-party financing. Similar to our previous issuance in connection with the acquisitions of Tammy Lynn and Image, in the future we may satisfy all or a portion of the purchase price for an acquisition with our equity securities. In addition, we have made investments in several companies and expect to continue to make investments in the securities of both publicly traded and privately held companies.

There can be no assurance that we will consummate any subsequent acquisitions. Furthermore, our acquisitions are subject to a number of risks and uncertainties, including as to when, whether and to what extent the anticipated benefits and cost savings of a particular acquisition will be realized. Our failure to successfully identify and complete future acquisitions of assets or businesses could reduce future potential earnings, available cash and slow our anticipated growth.

In February 2018, we announced the entry into a stock purchase agreement relating to the issuance and sale of up to \$150,000,000 of our unregistered Class A common stock, which we refer to as the "2018 private placement." 3,300,000 shares were issued in the initial closing, which occurred on March 6, 2018, resulting in gross proceeds to us of \$76,890,000. The remaining 3,137,768 shares were issued during the third quarter of fiscal 2018 in a subsequent closing on May 15, 2018, resulting in gross proceeds to us of approximately \$73,110,000. Under the 2018 private placement, all shares were sold at \$23.30, a slight premium to the \$23.29 closing price of the Class A common stock on the NASDAQ Capital Market, as reported by NASDAQ on the date of the Class A Common Stock Purchase Agreement.

Since March 2018, we have utilized our "at the market" offering that is part of our shelf Registration Statement on Form S-3 (File No. 333-222853) that was filed with the Securities and Exchange Commission, which we refer to as the "SEC," and declared effective in February 2018, which authorizes us to sell up to \$200,000,000 through the sales of securities to the public. The original "at the market" offering was pursuant to a Sales Agreement entered into on March 2, 2018 with Cowen and Company, LLC, which we refer to as "Cowen," and related to the sale of shares of our Class A common stock. In accordance with the terms of that Sales Agreement, we had the option to sell from time to time up to \$50,000,000 of shares of our Class A common stock through Cowen acting as our agent. Cowen was not required to sell any specific amount of securities, but acted as our sales agent using commercially reasonable efforts consistent with its normal trading and sales practices on mutually agreed terms between Cowen and us. The compensation to Cowen for sales of Class A common stock sold pursuant to the Sales Agreement was an amount equal to 3% of the gross proceeds of any shares of Class A common stock sold under the Sales Agreement. As of September 30, 2019, we have sold through Cowen an aggregate of 2,141,452 shares of our Class A common stock under this "at the market" offering, resulting in gross proceeds to us of \$49,999,625, of which 352,226 shares were sold during the third quarter of fiscal 2019, for gross proceeds to us of \$8,147,086. We subsequently entered into a new Sales Agreement with Cowen which allows us to sell up to an additional \$75,000,000 of our Class A common stock under the same compensation arrangement to Cowen. This new "at the market" offering provides us with the flexibility to seek to raise additional capital in amounts we deem appropriate and at price levels approved by us, with lower costs than a traditional underwritten public offering. We have no specific plans for the use of any proceeds from this new "at the market" offering of our Class A common stock. During the third quarter of fiscal 2019, we sold 310,152 shares of our Class A common stock under this new "at the market" offering for gross proceeds of \$6,475,579. Subsequent to September 30, 2019, we have sold under this new "at the market" offering an additional 7,400 shares of our Class A common stock for gross proceeds of \$149,182.

On August 12, 2019, Link, our wholly owned subsidiary which owns and operates our billboard businesses, entered into a Credit Agreement, which we refer to as the "Credit Agreement," with First National Bank of Omaha, which we refer to as the "Lender," under which Link may borrow up to \$40,000,000, which we refer to as the "Credit Facility." The Credit Agreement provides for an initial term loan, which we refer to as "Term Loan 1," of up to \$24,900,000, an incremental term loan, which we refer to as "Term Loan 2," and a revolving line of credit. These loans are secured by all assets of Link and its operating subsidiaries, including a pledge of equity interests of each of Link's subsidiaries. In addition, each of Link's subsidiaries has joined as a guarantor to the obligations under the Credit Agreement. These loans are not guaranteed by Boston Omaha Corporation or any of our non-billboard businesses. It is currently anticipated that the funds from these loans will be distributed by Link to BOC, to the extent allowed under the terms of the Credit Agreement. As a result, we anticipate that these funds will be available for both Boston Omaha Corporation and all of its subsidiaries as well as for new investments. Link has initially borrowed \$18,060,000 under the Credit Facility. Term Loan 1 has a fixed interest rate of 4.25% per annum with interest only payments due through July 1, 2020. Term Loan 2 has a loan availability in an amount not to exceed three times 2019 reported EBITDA reduced by the loan principal under Term Loan 1 and must be drawn before June 30, 2020. If utilized, Term Loan 2 will have a fixed rate of interest determined using the seven-year Treasury rate plus 195 basis points but in any event an interest rate no less than 4.20% per annum. Principal amounts under each of Term Loan 1 and Term Loan 2 are payable in monthly installments according to either a 15-year or 25-year amortization schedule. For Term Loan 1, these payments are due commencing on the earlier of July 1, 2020 or the first day of the first calendar month following any draw down under Term Loan 2. For Term Loan 2, these principal payments are due commencing on the last day of the month following the closing of Term Loan 2. Both term loans are payable in full on August 12, 2026. Commencing July 1, 2020, principal payments for these term loans are amortized over a 15 year period. Link retains the option to amortize loan principal payments on both term loans on a 25-year amortization schedule provided Link meets a 2:00 to 1:00 consolidated leverage ratio test as described in the Credit Agreement and meets certain other customary terms and conditions set forth in the Credit Agreement. During the first three years of the terms loans, Link may prepay up to 10% of the loan principal in each year without paying any prepayment penalty. Otherwise, there is a prepayment penalty ranging between 2.0% and 0.5%. After three years, there is no prepayment penalty. In addition to the term loans, the Credit Agreement allows Link to borrow up to \$5,000,000 through August 12, 2021 under a revolving line of credit, subject to the limitation that Link's total borrowings under both term loans and the line of credit may not exceed \$40,000,000 in the aggregate. Interest payments on the term loan are based on the 30 day LIBOR rate plus an applicable margin ranging between 2.00% and 2.50% dependent on Link's consolidated leverage ratio.

The Credit Agreement includes representations and warranties, reporting covenants, affirmative covenants, negative covenants, financial covenants and events of default customary for financings of this type. Upon the occurrence of an event of default the Lender may accelerate the loans. Upon the occurrence of certain insolvency and bankruptcy events of default the loans will automatically accelerate. The foregoing summary of the Credit Agreement and the transactions contemplated thereby does not purport to be a complete description and is qualified in its entirety by reference to the terms and conditions of the Credit Agreement and Security Agreement, copies of which are attached as Exhibit 10.1 and Exhibit 10.2, respectively to our Form 8-K as filed with the SEC on August 13, 2019 and a First Amendment to Credit Agreement, a copy of which is attached as Exhibit 10.1 to our Form 8-K as filed with the SEC on October 29, 2019.

We believe that our existing cash and short-term investments, generated by the proceeds from the 2018 private placement, the proceeds from the “at the market” offering to date, additional funds that we may receive in the current “at the market” offering, funds received and in the future available through the credit agreement Link entered into on August 12, 2019, and any funds that we may receive from cash flows from operations will be sufficient to meet working capital requirements, and anticipated capital expenditures for the next 12 months. At September 30, 2019, we had approximately \$85 million available in unrestricted cash and U.S. Treasury securities. If future additional significant acquisition opportunities become available in excess of our currently available cash and U.S. Treasury securities, we may need to seek additional capital through long term debt borrowings, the sale of our securities, and/or other financing options and we may not be able to obtain such debt or equity financing on terms favorable to us or at all.

In the future, we may use a number of different sources to finance our acquisitions and operations, including current cash on hand, potential future cash flows from operations, seller financing, debt financings including but not limited to long-term debt and line of credit facilities, including additional credit facilities which may or may not be secured by our assets or those of our operating subsidiaries, additional common or preferred equity issuances or any combination of these sources, to the extent available to us, or other sources that may become available from time to time, which could include asset sales and issuance of debt securities. In addition to our current credit facility, any other future debt that we incur may be recourse or non-recourse and may be secured or unsecured. Link's existing credit facility imposes restrictions on Link that could increase our vulnerability to general adverse economic and industry conditions by limiting our flexibility in planning for and reacting to changes in our billboard and insurance industries. Specifically, these restrictions place limits on our ability to, among other things, incur additional indebtedness, make additional acquisitions and investments, pay dividends, repurchase stock, create liens, enter into transactions with affiliates, merge or consolidate or transfer or sell our billboard assets Our credit facility requires us to meet a fixed charge coverage ratio and other financial covenants. Our ability to comply with these loan covenants may be affected by factors beyond our control and a breach of any loan covenants would likely result in an event of default under the credit facility, which would permit the lender to declare all amounts incurred thereunder to be immediately due and payable and to terminate their commitment to make future extensions of credit. We also may take advantage of joint venture or other partnering opportunities as such opportunities arise in order to acquire properties that would otherwise be unavailable to us. Any future credit facilities which we or any of our subsidiaries may enter into would likely impose similar restrictions and risks. We may use the proceeds of any future borrowings to acquire assets or for general corporate purposes. In determining when to use leverage, we will assess the appropriateness of new equity or debt capital based on market conditions, including assumptions regarding future cash flow, the creditworthiness of customers and future rental rates.

Our certificate of incorporation and bylaws do not limit the amount of debt that we may incur. Our Board of Directors has not adopted a policy limiting the total amount of debt that we may incur. Our Board of Directors will consider a number of factors in evaluating the amount of debt that we may incur. If we adopt a debt policy, our Board of Directors may from time to time modify such policy in light of then-current economic conditions, relative costs of debt and equity capital, market values of our properties, general conditions in the markets for debt and equity securities, fluctuations in the market price of our Class A common stock if then trading on any exchange, growth and acquisition opportunities and other factors. Our decision to use leverage in the future to finance our assets will be at our discretion and will not be subject to the approval of our stockholders, and we are not restricted by our governing documents or otherwise in the amount of leverage that we may use.

## Off-Balance Sheet Arrangements

Except for our normal operating leases, we do not have any off-balance sheet financing arrangements, transactions or special purpose entities.

### Quantitative and Qualitative Disclosures About Market Risk

At September 30, 2019, we held no significant derivative instruments that materially increased our exposure to market risks for interest rates, foreign currency rates, commodity prices or other market price risks. Our operations are currently conducted entirely within the U.S.; therefore, we had no significant exposure to foreign currency exchange rate risk.

### Critical Accounting

The preparation of the consolidated financial statements and related notes to the consolidated financial statements requires us to make estimates that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures of contingent assets and liabilities. We base these estimates on historical results and various other assumptions believed to be reasonable, all of which form the basis for making estimates concerning the carrying values of assets and liabilities that are not readily available from other sources. Actual results may differ from these estimates. Information with respect to our critical accounting policies that we believe could have the most significant effect on our reported results or require subjective or complex judgments by management is contained in *Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations*, and in the *Notes to the Consolidated Financial Statements* each in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018, as filed with the SEC on March 18, 2019. We believe that at September 30, 2019, there has been no material change to this information.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Not applicable as we are a "smaller reporting company."

### Item 4. Controls and Procedures.

#### Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officers and principal financial and accounting officer, conducted an evaluation of the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our principal executive officers and principal financial and accounting officer each concluded that, as of the end of such period, our disclosure controls and procedures are not effective due to material weaknesses in internal control over financial reporting as of September 30, 2019 for the reasons discussed below.

We acquired Waitt and Key in August 2018. The acquired businesses are included in our third quarter of fiscal 2019 consolidated financial statements. As of December 31, 2018, Waitt and Key constituted 26% and 12% of consolidated total assets, respectively, and 12% and 6% of consolidated net assets (excluding goodwill and intangibles acquired), respectively. Further, Waitt and Key respectively constituted 22% and 10% of consolidated revenues for the year ended December 31, 2018. Our management believes that Waitt and Key continued to constitute a material portion of our total assets, net assets and consolidated revenues for the nine months ended September 30, 2019. As the acquisitions occurred in the third quarter of 2018, we excluded the acquisitions' internal control over financial reporting from the scope of our assessment of the effectiveness of our disclosure controls and procedures. This exclusion is in accordance with the general guidance issued by the Staff of the Securities and Exchange Commission that an assessment of a recently acquired business may be omitted from our scope for a certain period of time, if specified conditions are satisfied.

As previously reported in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018, we identified material weaknesses in internal controls over financial reporting, specifically journal entries and the expenditures process. We have continued to address and mitigate these material weaknesses through the implementation and testing of controls, including taking the following actions:

- Ensure that controls that are properly designed are adequately performed to appropriately address risk related to critical functionality.
- Further rationalize documented controls to ensure adequacy of risk mediation.
- Embed a specific and precise journal entry review and approval process at the subsidiary locations, utilizing systematic workflow approval wherever feasible.
- Finalize and implement a company-wide formal delegation of authority policy with defined authorization levels and integrate these approval limits with our enterprise resource planning system or other invoice approval software as appropriate.
- Continue expansion of qualified accounting personnel, including the hiring of a corporate controller and other accounting personnel over the past several months.

While management believes that it now has the requisite personnel to operate the controls as designed and maintain internal control over financial reporting, the controls as described above are in the process of being implemented and have not had sufficient time for management to conclude that they are operating effectively. Therefore, the material weaknesses reported will continue to exist until the aforementioned controls have had sufficient time for management to conclude that they are operating effectively.

Notwithstanding the assessment that our internal control over financial reporting is not effective and that there were material weaknesses as identified in this report, based on our ongoing testing and procedures performed, management, our principal executive officers, and our principal financial and accounting officer, believe the consolidated financial statements included in this Quarterly Report on Form 10-Q fairly represent in all material respects our financial position, results of operations and cash flows at and for the periods covered thereby in all material respects.

#### **Changes in Internal Control over Financial Reporting**

Other than as disclosed above, there have not been any changes in our internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act, during the period of this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **Limitations on Effectiveness of Controls and Procedures**

Our management, including our principal executive officers and principal financial and accounting officer, does not expect that our disclosure controls and procedures or our internal controls will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within our Company have been detected. These inherent limitations include, but are not limited to, the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, control may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings.

Due to the nature of our business, we are, from time to time and in the ordinary course of business, involved in routine litigation or subject to disputes or claims related to our business activities, including, without limitation, workers' compensation claims and employment-related disputes. In the opinion of our management, none of the pending litigation, disputes or claims against us, if decided adversely, will have a material adverse effect individually or in the aggregate on our financial condition, cash flows or results of operations.

### Item 1A. Risk Factors

Not applicable as we are a "smaller reporting company." For a list of risk factors, please refer to our Annual Report on Form 10-K for the year ended December 31, 2018, as filed with the SEC on March 18, 2019 and our Form 8-K as filed with the SEC on August 13, 2019. In addition, we are supplementing our risk factors previously filed with the SEC with the following additional risk factor:

**Our investments in corporate equity and debt securities may be concentrated in a relatively small number of issuers, which could result in increased volatility in the value of securities we hold.** We and our UCS subsidiary currently invest a portion of our available funds in the securities of large cap publicly traded issuers as well as in privately held companies. We consider all investment options available when investing our available funds, including equity and debt securities of both publicly and privately held businesses, U.S. treasury securities, money market funds and other investment options. For that portion of our investment portfolio dedicated to publicly traded equity and debt securities, our strategy currently is to purchase securities of a small number of issuers. As we mark the value of these securities to market at the end of each fiscal quarter, this concentration of investments in a small number of publicly traded companies could result in a further increase in volatility in our reported results of operations based upon any changes to the market price of these securities at the end of each fiscal quarter.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

In connection with the acquisition of certain of the assets of Image Outdoor Advertising, LLC and Partnership Properties Limited Liability Company on August 29, 2019, the Company issued an aggregate of 34,673 shares of its Class A common stock to these two corporations as partial consideration for the sale of assets from these corporations to Link Media Southeast, LLC, a wholly-owned subsidiary of Link Media Holdings, Inc, a wholly-owned subsidiary of Boston Omaha Corporation. The securities were issued under Section 4(a)(2) of the Securities Act of 1933 in reliance upon representations provided by the two purchasers.

### Item 3. Defaults upon Senior Securities.

None.

### Item 4. Mine Safety Disclosures.

Not applicable.

### Item 5. Other Information.

None.

### Item 6. Exhibits.

The exhibits listed in the following Exhibit Index are incorporated herein by reference.

**EXHIBIT INDEX**

<u>Exhibit No.</u>	<u>Exhibit Description</u>
3.1 (*)	<a href="#">Second Amended and Restated Certificate of Incorporation of the Company, filed as Exhibit 3.1 to the Company's Current Report on Form 8-K filed with the Commission on May 26, 2017.</a>
3.2 (*)	<a href="#">First Amendment to the Second Amended and Restated Certificate of Incorporation of the Company, filed as Exhibit 3.1 to the Company's Current Report on Form 8-K filed with the Commission on May 7, 2018.</a>
3.3 (*)	<a href="#">Amended and Restated Bylaws of the Company, filed as Exhibit 3.7 to the Company's Registration Statement on Form S-1/A filed with the Commission on June 5, 2017.</a>
10.1 (*)	<a href="#">Credit Agreement, dated August 12, 2019 by and between Link Media Holdings, LLC, and First National Bank of Omaha, (filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986)</a>
10.2 (*)	<a href="#">Security Agreement, dated August 12, 2019, by and among Link Media Holdings, LLC and the Subsidiary Guarantors in Favor of First National Bank of Omaha (filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986).</a>
10.3 (*)	<a href="#">Subsidiaries Guaranty dated August 12, 2019 by and among the Subsidiary Guarantors in Favor of First National Bank of Omaha (filed as Exhibit 10.3 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986)</a>
10.4 (*)	<a href="#">\$5,000,000 Revolving Note dated August 12, 2019 issued by Link Media Holdings, LLC in favor of First National Bank of Omaha (filed as Exhibit 10.4 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986)</a>
10.5 (*)	<a href="#">\$24,900,000 Term Loan Note 1 dated August 12, 2019 issued by Link Media Holdings, LLC to First National Bank of Omaha (filed as Exhibit 10.5 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986)</a>
10.6 (*)	<a href="#">Form of Term Loan Note 2 to be issued by Link Media Holdings, LLC to First National Bank of Omaha (filed as Exhibit 10.6 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191017986)</a>
10.7 (*)	<a href="#">Sales Agreement dated August 13, 2019, by and between Boston Omaha Corporation and Cowen and Company, LLC (filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on August 13, 2019) (Film Number 191018377)</a>
10.8 (*)	<a href="#">First Amendment to Credit Agreement dated October 25, 2019 by and between Link Media Holdings, LLC and First National Bank of Omaha (filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on October 29, 2019).</a>
31.1 (#)	<a href="#">Certification of Co-Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a).</a>
31.2 (#)	<a href="#">Certification of Co-Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a).</a>
31.3 (#)	<a href="#">Certification of the Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a).</a>
32.1 (#)(##)	<a href="#">Certification of the Co-Chief Executive Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. 1350.</a>
32.2 (#)(##)	<a href="#">Certification of the Co-Chief Executive Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. 1350.</a>
32.3 (#)(##)	<a href="#">Certification of the Chief Financial Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. 1350.</a>
101.INS (#)	XBRL Instance Document.
101.SCH (#)	XBRL Taxonomy Extension Schema Document.
101.CAL (#)	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF (#)	XBRL Taxonomy Extension Definition.
101.LAB (#)	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE (#)	XBRL Taxonomy Presentation Linkbase Document.

(\*) Incorporated by reference to the filing indicated.

(#) Filed herewith.

(##) The certifications attached as Exhibits 32.1, 32.2, and 32.3 that accompany this Report, are not deemed filed with the SEC and are not to be incorporated by reference into any filing of Boston Omaha Corporation under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date of this Report irrespective of any general incorporation language contained in such filing.





**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BOSTON OMAHA CORPORATION  
(Registrant)

By: /s/ Alex B. Rozek  
Alex B. Rozek  
Co-President (Principal Executive Officer)

November 12, 2019

By: /s/ Adam K. Peterson  
Adam K. Peterson  
Co-President (Principal Executive Officer)

November 12, 2019

By: /s/ Joshua P. Weisenburger  
Joshua P. Weisenburger  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

November 12, 2019

## CERTIFICATIONS

I, Alex B. Rozek, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Boston Omaha Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2019

/s/ Alex B. Rozek

Alex B. Rozek, Co-Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATIONS

I, Adam K. Peterson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Boston Omaha Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2019

/s/ Adam K. Peterson

Adam K. Peterson, Co-Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATIONS

I, Joshua P. Weisenburger, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Boston Omaha Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 12, 2019

/s/ Joshua P. Weisenburger  
Joshua P. Weisenburger, Chief Financial Officer  
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Boston Omaha Corporation (the "Company") on Form 10-Q for the three months ended September 30, 2019 as filed with the Securities and Exchange Commission on or about the date hereof (the "Report"), the undersigned, in the capacities and on the date indicated below, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2019

/s/ Alex B. Rozek

Alex B. Rozek, Co-Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Boston Omaha Corporation (the "Company") on Form 10-Q for the three months ended September 30, 2019 as filed with the Securities and Exchange Commission on or about the date hereof (the "Report"), the undersigned, in the capacities and on the date indicated below, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2019

/s/ Adam K. Peterson

\_\_\_\_\_  
Adam K. Peterson, Co-Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Boston Omaha Corporation (the "Company") on Form 10-Q for the three months ended September 30, 2019 as filed with the Securities and Exchange Commission on or about the date hereof (the "Report"), the undersigned, in the capacities and on the date indicated below, hereby certifies pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2019

/s/ Joshua P. Weisenburger

Joshua P. Weisenburger, Chief Financial Officer  
(Principal Financial Officer)